

KRUNGTHAI CAR RENT AND LEASE PUBLIC COMPANY LIMITED AND ITS SUBSIDIARY
NOTES TO THE FINANCIAL STATEMENTS
DECEMBER 31, 2024

1. GENERAL INFORMATION

1.1 Corporate information

a) Address and legal status

The Company was registered to be a limited company under the Civil and Commercial Code with the Ministry of Commerce on January 29, 1992. The Company was converted to be a public company limited with the Ministry of Commerce on August 19, 2004.

The address of its registered office are as follow:-

No. 455/1, Rama 3 Road, Kwang Bangklo, Khet Bangkorlaem, Bangkok 10120, Thailand

b) Nature the company's business

Main business activities of the company is a provider of operating lease in car rental business and selling of used cars. The others relating car maintenance services are also provided e.g. fitting and repairing services.

2. BASIS FOR PREPARATION OF THE FINANCIAL STATEMENTS

2.1 Basis for preparation of the financial statements

The financial statements have been prepared in accordance with the accounting standards prescribed by the Thai Accounts Act enunciated under the Accounting Profession Act B.E.2547 by complying with Thai financial reporting standards. The presentation of the financial statements has been made in compliance with the Notification of the Department of Business Development, the Ministry of Commerce, re: the financial statements presentation for public limited company, issued under the Accounting Act B.E.2543.

The financial statements have been prepared on a historical cost basis except where otherwise disclosed in the accounting policies.

The financial statements in Thai language are the official statutory financial statements of the Company. The financial statements in English language have been translated from such financial statements in Thai language.

2.2 Basis for consolidation financial statements

2.2.1 The accompanying consolidated financial statements include the accounts of Krungthai Car Rent And Lease Public Company Limited and the following a subsidiary since November 1, 2005 as follow:-

Subsidiary company	Main business	Percentage of holding
Krungthai Automobile Co., Ltd.	Buying, selling and exchanging cars and spare part for both used and unused, and repairing	100

KRUNGTHAI CAR RENT AND LEASE PUBLIC COMPANY LIMITED AND ITS SUBSIDIARY
NOTES TO THE FINANCIAL STATEMENTS (CONT.)
DECEMBER 31, 2024

2.2.2 The acquisition of investment in the subsidiary was recorded by the purchase method

2.2.3 Significant intercompany transactions between the Company and its subsidiary have been eliminated.

2.3 Revised financial reporting standards effective in the current year

The Company and its subsidiary have adopted the revised financial reporting standards for accounting periods beginning on or after January 1, 2024. These adjustments are intended to make the financial reporting standards clearer and more appropriate. These adjustments do not have material impact on the financial statements in the current year.

2.4 Revised financial reporting standards that will be effective in the future

The Federation of Accounting Professions has announced the adoption of the revised financial reporting standards which will be effective for the financial statements for accounting periods beginning on or after January 1, 2025. These adjustments are based on International Financial Reporting Standards with most of the adjustments clarifying accounting practices and providing accounting guidance to users of the standards.

The management of the Company and its subsidiary believes that the adjustments will not have material impact on the financial statements in the year in which these standards are initially applied.

3. MATERIAL ACCOUNTING POLICY INFORMATION

3.1 Recognition of revenues and expenses

The revenues from car leases are recognized as revenue by the straight-line method over the period of contracts but will not be recognized if its customers have not paid the lease charges over 3 months.

Revenue from sale of goods is recognized at the point in time when control of the asset is transferred to the customer, generally on delivery of the goods. Revenue is measured at the amount of the consideration received or receivable, excluding value added tax, of goods supplied after deducting returns and discounts.

Interest income under finance lease contracts on an accrual basis, using the effective interest rate method over the term of the agreement.

Other interest income is recognized as revenue on a time proportion basis the effective yield.

Dividend incomes are recognized when the right to receive the dividends is established.

Other incomes and expenses are recognized on the accrual basis.

KRUNGTHAI CAR RENT AND LEASE PUBLIC COMPANY LIMITED AND ITS SUBSIDIARY
NOTES TO THE FINANCIAL STATEMENTS (CONT.)
DECEMBER 31, 2024

3.2 Cash and cash equivalents

Cash and cash equivalents consist of cash and deposits at financial institutions with an original maturity of 3 months or less and excluded cash at banks which are used for guarantee.

3.3 Trade Receivables and Receivables under finance lease contracts

Trade receivables are stated at their invoice value less allowance for expected credit losses unless they contain significant financing components, when they are recognized at present value.

Receivables under finance lease contracts-net are presented net, of unearned interest income plus value added tax paid by the company and allowance for expected credit losses.

The allowance for expected credit losses is disclosed in Note 3.4.

3.4 Financial instruments

Classification and measurement of financial assets

Financial assets are classified, at initial recognition, as to be subsequently measured at amortized cost, fair value through other comprehensive income, or fair value through profit or loss. The classification of financial assets at initial recognition is driven by the Company and its subsidiary' business model for managing the financial assets and the contractual cash flows characteristics of the financial assets.

The Company has subsequent measurement of debt instruments.

- Financial assets measured at amortized cost when financial assets are held to receive cash flow under the agreement and condition of the agreement of the financial assets that generate cash flow to pay the principal and interest from the principal balance on the specified date only. Such financial assets have to be calculated using the effective rate and are subject to impairment assessment. Profit or loss arising from derecognized, modified or impaired will be recognized in profit or loss.
- Financial assets measured at fair value through profit or loss when financial assets that do not meet the criteria for amortized cost or financial assets measured at fair value through other comprehensive income will be presented in the statement of financial position at fair value by recognizing the net change of fair value in profit or loss.

KRUNGTHAI CAR RENT AND LEASE PUBLIC COMPANY LIMITED AND ITS SUBSIDIARY
NOTES TO THE FINANCIAL STATEMENTS (CONT.)
DECEMBER 31, 2024

Classification and valuation of financial liabilities

The Company and its subsidiary are recognized initially of financial liabilities at fair value net of transaction costs and classified as financial liabilities as financial liabilities subsequently measured at amortized cost using the effective rate. The amortized cost is calculated taking into account fees or costs that are an integral part of the effective rate. Amortization by the effective rate is presented as part of financial costs in profit or loss.

Derecognition of financial instruments

Financial assets will be derecognized from the account when the right to receive cash flow of such asset has ended or when the right to receive cash flow of the assets is transferred including upon the transfer of all risk and consideration of that asset or transfer of internal control in that asset although there is no transfer or maintaining of nearly all risk and consideration of such asset.

Financial liabilities will be derecognized from the account when the obligation of such liabilities has been complied, the obligation is cancelled or the obligation has ended.

Impairment of financial assets

Expected credit loss for financial assets measured at amortized cost or debt instrument financial asset measured at fair value through other comprehensive income and assets arising from credit facility obligation and financial guarantee agreement are assessed without having to wait for the credit event to occur first. The Company and its subsidiary use the general approach in considering the allowance for loss on impairment. For trade receivables, the Company and its subsidiary apply a simplified approach in calculating ECLs. The Company and its subsidiary recognize a loss based on lifetime ECLs at each reporting date. It is based on its historical credit loss experience and adjusted for forward-looking factors specific to the debtors and the economic environment.

In addition, the management sets aside an additional allowance for expected credit losses to account for the uncertainties around future events that have not yet been reflected in the model (Management overlay), based on the assessment and judgement of the management.

Increase (decrease) in an allowance for expected credit losses is recognized as expenses during the period in profit or loss in the statements of comprehensive income.

The Company has a policy to write-off receivables when there is no realistic prospect of recovery.

KRUNGTHAI CAR RENT AND LEASE PUBLIC COMPANY LIMITED AND ITS SUBSIDIARY
NOTES TO THE FINANCIAL STATEMENTS (CONT.)
DECEMBER 31, 2024

Offset of financial instruments

Financial assets and liabilities will be offset and presented at net balance in the statement of financial position in the case legally enforced in offsetting the recognized amount. The Company and its subsidiary intend to pay the net balance or intends to receive assets and settle payment of liabilities at the same time.

3.5 Derivatives and hedging activities

The Company and its subsidiary initially recognized derivatives at fair value on the date a derivative contract is entered into and are subsequently remeasured to their fair value. The subsequent changes are recognized in profit or loss.

Derivative is presented as a non-current asset or a non-current liability if the remaining maturity of the instrument is more than 12 months and it is not due to be realized or settled within 12 months. Other derivatives are presented as current assets or current liabilities.

Hedge accounting

The Company and its subsidiary designate certain derivatives as hedging instruments in respect of interest rate risk in cash flow hedges.

At the inception of a hedging relationship, the Company and its subsidiary designate formally designate and document the hedging relationship to which it wishes to apply hedge accounting and the risk management objective and strategy for undertaking the hedge.

Furthermore, at the inception of the hedge and on an ongoing basis, the Company and its subsidiary documents whether the hedging instrument is effective in offsetting changes in or cash flows of the hedged item attributable to the hedged risk, which is when the hedging relationships meet all of the following hedge effectiveness requirements;

- There is an economic relationship between the hedged item and the hedging instrument;
- The effect of credit risk does not dominate the value changes that result from that economic relationships ; and
- The hedged ratio of the hedging relationship is the same as that resulting from the quantity of the hedged item that the Company and its subsidiary actually hedges and the quantity of the hedging instrument that the Company and its subsidiary actually uses to hedge that quantity of hedged item.

KRUNGTHAI CAR RENT AND LEASE PUBLIC COMPANY LIMITED AND ITS SUBSIDIARY
NOTES TO THE FINANCIAL STATEMENTS (CONT.)
DECEMBER 31, 2024

The effective portion of changes in the fair value of derivatives that are designated and qualify as cash flow hedges is recognized in the other comprehensive income. The gain or loss relating to the ineffective portion is recognized in profit or loss.

3.6 Inventories

Inventories are valued at the lower of cost or net realizable value.

The Company determines the cost of spare part by the weighted average method.

The subsidiary company determines the cost of car by the specific method.

The net realizable value of inventory is estimated from selling price in the ordinary course of business, less the estimated costs to complete the sale.

3.7 Investment in subsidiary company

Subsidiary is entities over which the Company has the power to control their financial and operating policies generally accompanying a shareholding of more than one-half of the voting rights. The financial statements of the subsidiary is consolidated from the date the Company exercises control over the subsidiary until the date that control power ceases.

Investments in subsidiary company in the separate financial statements are recorded under the cost method net by the allowance for the impairment of investments (if any).

3.8 Assets for leases

Assets for leases (car) are stated at cost after deducted accumulated depreciation and allowance for impairment (if any). Depreciation of assets for leases is calculated by cost less residual value on the straight-line method over the estimated useful lives of 5 years.

The Company has reviewed the residual value and useful life of the assets for lease regularly.

3.9 Property, plant and equipment

Land is stated at cost. Plant and equipment are stated at cost after deducted accumulated depreciation and allowance for impairment (if any).

Cost is initially recognized upon acquisition of assets along with other direct costs attributing to acquiring such assets in the condition ready to serve the objectives, including the costs of asset demolition, removal and restoration of the asset location, which are the obligations of the company (if any).

KRUNGTHAI CAR RENT AND LEASE PUBLIC COMPANY LIMITED AND ITS SUBSIDIARY
NOTES TO THE FINANCIAL STATEMENTS (CONT.)
DECEMBER 31, 2024

Depreciation of equipment is calculated by cost less residual value on the straight-line method over the following estimated useful lives:

	<u>Useful lives (years)</u>
Building	20
Equipment	5
Furniture & fixture and office equipment	5
Vehicles	5

The Company and its subsidiary have reviewed the residual value and useful lives of the assets regularly.

No depreciation is provided on land, construction in progress and equipment under installation.

The depreciation for each assets component is calculated on the separate components when each component has significant cost compared to the total cost of that asset.

Depreciation is included in determining income.

Property, Plant and equipment are written off at disposal. Gains or losses arising from sale or write-off of assets are recognized in the statement of comprehensive income.

3.10 Intangible assets

Intangible assets are carried at cost less accumulated amortization and allowance for impairment (if any). Amortization is calculated by straight-line method over the estimated useful lives of the assets

	<u>Useful lives (years)</u>
Computer software	10
Copyright	10

3.11 Deferred debenture issuing costs

Debenture issuing costs are recorded as deferred financial fees and amortized to be interest expense using the effective interest rate method over the term of the debentures.

Deferred debenture issuing costs are presented as a deduction against the debenture amounts in the statement of financial position.

KRUNGTHAI CAR RENT AND LEASE PUBLIC COMPANY LIMITED AND ITS SUBSIDIARY
NOTES TO THE FINANCIAL STATEMENTS (CONT.)
DECEMBER 31, 2024

3.12 Lease

3.12.1 As a lessee

At inception of a contract, the Company and its subsidiary assess whether the contract is, or contains, a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

The Company and its subsidiary assess the lease term for the non-cancellable period as stipulated in lease contract or the remaining period of active leases together with any period covered by an option to extend the lease if it is reasonably certain to be exercised or any periods covered by an option to terminate the lease if it is reasonably certain not to be exercised by considering the effect of changes in technology and/or the other circumstance relating to the extension of the lease term.

Right-of-use assets-as a lessee

Right-of-use assets are recognized at the commencement date of the lease. Right-of-use assets are stated at cost, less any accumulated depreciation and impairment losses (if any), and adjusted for any remeasurement of lease liabilities (if any). The cost of right-of-use assets includes the amount of lease liabilities recognized, initial direct costs incurred, and lease payments made at or before the commencement date, less any lease incentives received.

The cost of right-of-use assets also includes an estimate of costs to be incurred by the lessee in dismantling and removing the underlying asset, restoring the site on which it is located or restoring the underlying asset to the condition required by the terms and conditions of the lease.

Right-of-use assets are calculated by reference to their costs on a straight-line basis over the shorter of the lease term and the estimated useful lives for each of right-of-use assets.

Lease liabilities

At the commencement date of the lease, lease liabilities are stated at the present value of lease payments to be made over the lease term. The lease payments include fixed payments (including in-substance fixed payments) less any lease incentives receivable (if any) and amount expected to be paid under residual value guarantees. The lease payments also include the exercise price of a purchase option reasonably certain to be exercised by the Company and its subsidiary and payments of penalties for terminating the lease, if the lease term reflects the Company and its subsidiary exercising the option to terminate.

KRUNGTHAI CAR RENT AND LEASE PUBLIC COMPANY LIMITED AND ITS SUBSIDIARY
NOTES TO THE FINANCIAL STATEMENTS (CONT.)
DECEMBER 31, 2024

In calculating the present value of lease payments, the Company and its subsidiary use its incremental borrowing rate, which is determined by referring to the government bond yield adjusted with risk premium depending on the lease term, at the lease commencement date if the interest rate implicit in the lease is not readily determinable. After the commencement date, the amount of lease liabilities is increased to reflect the accretion of the interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in the lease payments or a change in the assessment of an option to purchase the underlying asset.

Short-term leases and leases of low-value assets

The Company and its subsidiary apply the short-term lease recognition exemption to its short-term leases (those leases that have a lease term of 12 months or less from the commencement date and not contain a purchase option). It also applies the lease of low-value assets recognition exemption to leases that are considered of low value. Lease payments on short-term and leases of low-value assets are recognized as expense in profit and loss on a straight-line basis over the lease term.

3.12.2 As a lessor

Finance leases

A lease that transfers substantially all the risks and rewards incidental to ownership of an underlying asset to a lessee is classified as finance leases. As at the commencement date, an asset held under a finance lease is recognized as a receivable at an amount equal to the net investment in the lease or the present value of the lease payments receivable and any unguaranteed residual value. Subsequently, finance income is recognized over the lease term to reflect a constant periodic rate of return on the net investment in the lease.

Operating leases

A lease is classified as an operating lease if it does not transfer substantially all the risks and rewards incidental to ownership of an underlying asset to a lessee. Lease receivables from operating leases is recognized as income in profit or loss on a straight-line basis over the lease term. Initial direct costs incurred in obtaining an operating lease are added to the carrying amount of the underlying assets and recognized as an expense over the lease term on the same basis as the lease income.

KRUNGTHAI CAR RENT AND LEASE PUBLIC COMPANY LIMITED AND ITS SUBSIDIARY
NOTES TO THE FINANCIAL STATEMENTS (CONT.)
DECEMBER 31, 2024

3.13 Employee benefits

Short - term employment benefits

The Company and its subsidiary recognize salary, overtime, bonus, social securities and provident fund as expenses when incurred.

Post-employment benefits (Defined contribution plans)

The Company and its subsidiary have jointly established a provident fund. The fund is monthly contributed by employees and by the Company. The fund's assets are held in a separate trust fund and the Company's contributions are recognized as expenses when incurred.

Post-employment benefits (Defined benefit plans)

The Company and its subsidiary have obligations in respect of the severance payments that it must pay to the employees upon retirement under the labor law and other employee benefit plans. The Company and its subsidiary treat these severance payment obligations as a defined benefit plan.

The obligation under the defined benefit plan is calculated based on the actuarial principles by a qualified independent actuary using the projected unit credit method. Such estimates are made based on various assumptions, including discount rate, future salary increase rate, staff turnover rate, mortality rate, and inflation rate.

Actuarial gains and losses for post-employment benefits of the employees are recognized immediately in statement of comprehensive income.

3.14 Related parties

Enterprises and individuals that directly, or indirectly through one or more intermediaries, control, or are controlled by, or are under common control with, the company, including holding companies, subsidiary and fellow subsidiary are related parties of the company. Associates and individuals owning, directly or indirectly, an interest in the voting power of the company that gives them significant influence over the enterprise, key management personnel, including directors and officers of the company and close members of the family of these individuals and companies associated with these individuals also constitute related parties.

In considering each possible related party relationship, attention is directed to the substance of the relationship, and not merely the legal form.

KRUNGTHAI CAR RENT AND LEASE PUBLIC COMPANY LIMITED AND ITS SUBSIDIARY
NOTES TO THE FINANCIAL STATEMENTS (CONT.)
DECEMBER 31, 2024

3.15 Provisions

Provisions are recognized when the Company and its subsidiary have a present legal or constructive obligation as a result of past events, it is probable that an outflow of resources will be required to settle the obligation, and a reliable estimate of the amount can be made. Where the Company and its subsidiary expect a provision to be reimbursed, the reimbursement is recognized as a separate asset but only when the reimbursement is virtually certain.

3.16 Income tax expenses

Income tax comprises current income tax and deferred tax.

Current tax

The Company and its subsidiary record income tax expense, if any, based on the amount currently payable under the Revenue Code at the income tax rates 20% of profit before income tax, after adding back certain expenses which are non-deductible for income tax computation purposes, and less certain transactions which are exemption or allowable from income tax.

Deferred tax

Deferred tax assets and liabilities are provided on the temporary differences between the carrying amount and the tax bases of assets and liabilities at the end of the reporting period. Changes in deferred tax assets and liabilities are recognized as deferred tax income or deferred tax expense which are recognized in the profit or loss except to the extent that it relates to items recognized directly in shareholders' equity or in other comprehensive income.

The deductible temporary differences are recognized as deferred tax assets when it is probable that the Company and its subsidiary will have future taxable profit to be available against which the deferred tax assets can be utilized. The taxable temporary differences on all taxable items are recognized as deferred tax liabilities.

Deferred tax assets and liabilities are measured at the tax rates that the Company and its subsidiary expect to apply to the period when the deferred tax assets are realized or the deferred tax liabilities are settled, based on tax rates and tax laws that have been enacted or substantively enacted by the end of the reporting period.

At the end of each reporting period, the carrying amount of deferred tax assets are reviewed and reduced the value when it is probable that the Company and its subsidiary will have no longer the future taxable profit that is sufficient to be available against which all or some parts of deferred tax assets are utilized.

KRUNGTHAI CAR RENT AND LEASE PUBLIC COMPANY LIMITED AND ITS SUBSIDIARY
NOTES TO THE FINANCIAL STATEMENTS (CONT.)
DECEMBER 31, 2024

Deferred tax assets and deferred tax liabilities are offset when there is the legal right to settle on a net basis and they relate to income tax levied by the same tax authority on the same taxable entity.

Thus, the Company and its subsidiary offset deferred tax assets and deferred tax liabilities for presentation in the statement of financial position, rather than presenting them separately.

3.17 Fair value of financial instruments

The Company and its subsidiary use the market approach to measure their assets and liabilities that are required to be measured at fair value by relevant financial reporting standards, except that the cost approach or income approach is used when there is no active market or when a quoted market price is not available.

Fair value hierarchy

Level 1 - Use of quoted prices (unadjusted) in active markets for identical assets or liabilities.

Level 2 - Use of inputs other than quoted prices included within level 1 that are observable for the assets or liabilities, either directly (e.g. prices) or indirectly (e.g. derived from prices).

Level 3 - Use of unobservable inputs such as estimates of future cash flows.

3.18 Significant accounting judgements and estimates

The preparation of financial statements in conformity with financial reporting standards at times requires management to make subjective judgements and estimates regarding matters that are inherently uncertain. These judgements and estimates affect amounts reported in the financial statements and disclosures and actual results could differ from these estimates. Significant judgements and estimates are as follows:

Expected credit losses

In determining an allowance for expected credit losses for accounts receivable, the management needs to make judgement and estimates based upon, among other things, past collection history, aging profile of outstanding debts and the prevailing economic condition.

KRUNGTHAI CAR RENT AND LEASE PUBLIC COMPANY LIMITED AND ITS SUBSIDIARY
NOTES TO THE FINANCIAL STATEMENTS (CONT.)
DECEMBER 31, 2024

Allowance for declining in value of inventory

The determination of allowance for declining in the value of inventory, requires management to make judgements and estimates of the loss expected to occur. The allowance for decline in net realizable value is estimated based on the selling price expected in the ordinary course of business less selling expense. The allowance for diminution in value of inventory as determined is compared with the original balance in the books of account and the increase or decrease in the allowance for diminution in value of inventory will be recognized as cost of sales and service in profit or loss.

Assets for leases and depreciation

In determining depreciation of Assets for leases, the management is required to make estimates of the useful lives and residual values of Assets for leases and to review the estimated useful lives and residual values when there are any changes.

Determining the lease term of contracts with renewal and termination options

The Company and its subsidiary determine the lease term as the non-cancellable term of the lease, together with any period covered by an option to extend the lease if it is reasonably certain to be exercised, or any periods covered by an option to terminate the lease, if it is reasonably certain not to be exercised. The management is required to use judgment in evaluating whether it is reasonably certain whether or not to exercise the option to renew or terminate the lease, considering all relevant factors that create an economic incentive to exercise either the renewal or termination. After the commencement date, the Company and its subsidiary reassess the lease term if there is a significant event or change in circumstances that is within its control and affects its ability to exercise or not to exercise the option to renew or to terminate.

Estimating the incremental borrowing rate

The Company and its subsidiary cannot readily determine the interest rate implicit of the lease. Therefore, the incremental borrowing rate of the Company and its subsidiary are used to discount lease liabilities. The incremental borrowing rate is the rate of interest that the Company and its subsidiary would have to pay for necessary borrowing to acquire the assets, or assets with close value to right-of-use assets in similar economic environment, borrowing period and borrowing security.

KRUNGTHAI CAR RENT AND LEASE PUBLIC COMPANY LIMITED AND ITS SUBSIDIARY
NOTES TO THE FINANCIAL STATEMENTS (CONT.)
DECEMBER 31, 2024

Depreciation of property plant and equipment and right-of-use assets and amortization of intangible assets

In determining depreciation of plant and equipment and right-of-use assets and amortization of intangible assets, the management is required to make estimates of the useful lives and residual values of the plant and equipment and right-of-use assets and to review estimate useful lives and residual values when there are any changes.

In addition, the management is required to review property, plant and equipment and right-of-use assets and intangible assets for impairment on a periodical basis and record impairment losses when it is determined that their recoverable amount is lower than the carrying amount. This requires judgements regarding forecast of future revenues and expenses relating to the assets subject to the review.

Deferred tax assets

Deferred tax assets are recognized for deductible temporary differences and unused tax losses to the extent that it is probable that taxable profit will be available against which the temporary differences and losses can be utilized. Significant management judgement is required to determine the amount of deferred tax assets that can be recognized, based upon the likely timing and level of estimated future taxable profits.

Post-employment benefits under defined benefit plans

The obligation under the defined benefit plan is determined based on actuarial techniques. Such determination is made based on various assumptions, including discount rate, future salary increase rate, staff turnover rate, mortality rate and inflation rate.

Fair value of financial instruments

In determining the fair value of financial instruments recognized in the statement of financial position that are not actively traded and for which quoted market prices are not readily available, the management exercise judgement, using a variety of valuation techniques and models. The input to these models is taken from observable markets, and includes consideration of credit risk, liquidity, correlation and longer-term volatility of financial instruments. Change in assumptions about these factors could affect the fair value recognised in the statement of financial position and disclosures of fair value hierarchy.

KRUNGTHAI CAR RENT AND LEASE PUBLIC COMPANY LIMITED AND ITS SUBSIDIARY
NOTES TO THE FINANCIAL STATEMENTS (CONT.)
DECEMBER 31, 2024

4. TRANSACTIONS WITH RELATED PARTIES

Transactions with related parties are as follows:-

	Nature of business	Relationship
<u>Subsidiary company</u>		
Krungthai Automobile Co., Ltd.	Buying, selling and exchanging car and spare parts for both new and unused, and repairing	100% of holding
<u>Related companies</u>		
Thanapat Property Co., Ltd.	Office rental	Shareholder/Co-Director
Siam Nissan Krungthai Co., Ltd.	Selling car and repair service	Shareholder/Co-Director
Toyota Krungthai Co., Ltd.	Selling car and repair service	Shareholder/Co-Director
Car Loft Import Co., Ltd.	Selling car import	Shareholder/Co-Director
Mitsu Impression Co., Ltd.	Selling car and repair service	Shareholder/Co-Director
Go Automobile Co., Ltd.	Selling car and repair service	Shareholder/Co-Director
Metro Mobile Co., Ltd.	Selling car and repair service	Shareholder/Co-Director

During the year, the Company has significant business transactions with subsidiary and related parties as follows:

		Baht			
		Consolidated financial statements		Separate financial statements	
	Pricing Policy	2024	2023	2024	2023
<u>Transaction in the statements of comprehensive income</u>					
<u>Subsidiary company</u>					
Revenue :					
Income on sale of cars	At cost	-	-	16,878,504.67	-
Expenses :					
Commission expenses	Agreed price	-	-	16,744,636.23	20,447,545.48
Sales promotion expenses	Agreed price	-	-	27,998,000.00	19,201,000.00
Interest expenses	Interest rate financial institutions	-	-	289,225.24	215,257.89
Purchase of assets :					
Cars for leases	Market price for major buyer	-	-	471,495.33	-
<u>Related companies</u>					
Revenue :					
Car rent					
Toyota Krungthai Co., Ltd.	Agreed price	638,500.00	590,900.00	638,500.00	590,900.00
Metro Mobile Co., Ltd.	Agreed price	1,086,300.00	696,066.66	1,086,300.00	696,066.66
Total		<u>1,724,800.00</u>	<u>1,286,966.66</u>	<u>1,724,800.00</u>	<u>1,286,966.66</u>
Commission income					
Car Loft Import Co., Ltd.	Agreed price	-	32,710.28	-	-
Rebate income					
Toyota Krungthai Co., Ltd.	Agreed price	4,448,000.00	-	4,448,000.00	-
Mitsu Impression Co., Ltd.	Agreed price	90,000.00	-	90,000.00	-
Total		<u>4,538,000.00</u>	<u>-</u>	<u>4,538,000.00</u>	<u>-</u>

KRUNGTHAI CAR RENT AND LEASE PUBLIC COMPANY LIMITED AND ITS SUBSIDIARY
NOTES TO THE FINANCIAL STATEMENTS (CONT.)
DECEMBER 31, 2024

		Baht			
		Consolidated financial statements		Separate financial statements	
	Pricing Policy	2024	2023	2024	2023
Show room for rent					
Siam Nissan Krungthai Co., Ltd.	Agreed price by area 1,490 sqm., rental charge at 83,000 Baht/Month	996,000.00	996,000.00	996,000.00	996,000.00
Metro Mobile Co., Ltd.	Agreed price by area 106 sqm., rental charge at 30,740 Baht/Month	276,660.00	-	276,660.00	-
Total		1,272,660.00	996,000.00	1,272,660.00	996,000.00
Service center income					
Metro Mobile Co., Ltd.	Agreed price	5,034,919.57	4,969,573.98	5,034,919.57	4,969,573.98
Rental fee					
Car Loft Import Co., Ltd.	Rental charge at 225,000-241,875 Baht/Month	3,982,500.00	2,784,375.00	-	-
Metro Mobile Co., Ltd.	Rental charge at 65,000 - 270,000 Baht/Month	4,083,984.00	3,560,666.76	-	-
Total		8,066,484.00	6,345,041.76	-	-
Expenses :					
Commission expense					
Siam Nissan Krungthai Co., Ltd.	Agreed price	2,522,347.40	1,412,591.59	2,522,347.40	1,412,591.59
Car Loft Import Co., Ltd.	Agreed price	560,747.65	485,981.31	560,747.65	485,981.31
Total		3,083,095.05	1,898,572.90	3,083,095.05	1,898,572.90
Repair expense					
Siam Nissan Krungthai Co., Ltd.	Market price	58,097.50	156,089.35	24,991.00	152,277.10
Toyota Krungthai Co., Ltd.	Market price	13,568,301.64	16,295,710.72	12,983,636.95	14,564,285.74
Car Loft Import Co., Ltd.	Market price	485,850.20	196,787.75	475,217.70	185,485.75
Mitsu Impression Co., Ltd.	Market price	2,093,651.95	1,845,755.12	2,093,651.95	1,845,755.12
Go Automobile Co., Ltd.	Market price	-	59,177.00	-	59,177.00
Metro Mobile Co., Ltd.	Market price	32,606.46	-	32,606.46	-
Total		16,238,507.75	18,553,519.94	15,610,104.06	16,806,980.71
Purchase of assets :					
Car for leases					
Siam Nissan Krungthai Co., Ltd.	Market price net of special fleet discount	-	854,754.02	-	854,754.02
Toyota Krungthai Co., Ltd.	Market price net of special fleet discount	676,934,440.75	1,189,448,954.86	676,934,440.75	1,189,448,954.86
Car Loft Import Co., Ltd.	Market price for major buyer	16,252,336.45	33,479,906.53	16,252,336.45	33,479,906.53
Mitsu Impression Co., Ltd.	Market price net of special fleet discount	8,077,909.90	1,438,798.60	8,077,909.90	1,438,798.60
Go Automobile Co., Ltd.	Market price net of special fleet discount	-	4,809,307.48	-	4,809,307.48
Metro Mobile Co., Ltd.	Market price net of special fleet discount	60,665,028.04	51,059,444.10	60,665,028.04	51,059,444.10
Total		761,929,715.14	1,281,091,165.59	761,929,715.14	1,281,091,165.59

KRUNGTHAI CAR RENT AND LEASE PUBLIC COMPANY LIMITED AND ITS SUBSIDIARY
NOTES TO THE FINANCIAL STATEMENTS (CONT.)
DECEMBER 31, 2024

The outstanding between the Company, subsidiary and related companies as at December 31, 2024 and 2023 are as follows:-

	Baht			
	Consolidated financial statements		Separate financial statements	
	2024	2023	2024	2023
<u>Outstanding balances at the statements of financial position</u>				
<u>Subsidiary company</u>				
Receivable - down payment	-	-	912,094.00	282,194.00
Other payable	-	-	55,632,935.78	50,470,356.59
Accrued expenses - commission	-	-	2,681,795.24	1,559,270.01
Accrued expenses - rebate	-	-	14,708,000.00	12,021,000.00
Accrued interest expenses	-	-	20,717.83	25,559.54
<u>Related companies</u>				
Right-of-use assets				
Siam Nissan Krungthai Co., Ltd.	8,201,562.42	9,216,188.70	8,201,562.42	9,216,188.70
Toyota Krungthai Co., Ltd.	1,703,916.88	2,906,681.74	-	-
Thanapat Property Co., Ltd.	4,144,406.85	674,786.43	-	-
Total	14,049,886.15	12,797,656.87	8,201,562.42	9,216,188.70
Lease liabilities				
Siam Nissan Krungthai Co., Ltd.	8,675,917.22	9,619,779.68	8,675,917.22	9,619,779.68
Toyota Krungthai Co., Ltd.	1,752,281.05	2,952,733.23	-	-
Thanapat Property Co., Ltd.	4,227,060.96	701,176.23	-	-
Total	14,655,259.23	13,273,689.14	8,675,917.22	9,619,779.68
Trade and other current receivables				
Toyota Krungthai Co., Ltd.	83,032.00	49,250.00	83,032.00	49,250.00
Metro Mobile Co., Ltd.	1,017,843.00	971,007.08	1,017,843.00	971,007.08
Total	1,100,875.00	1,020,257.08	1,100,875.00	1,020,257.08
Trade and other current payables				
Siam Nissan Krungthai Co., Ltd.	25,023.95	4,541.08	-	4,541.08
Toyota Krungthai Co., Ltd.	2,284,845.62	2,421,624.22	1,955,516.76	2,277,859.74
Car Loft Import Co., Ltd.	142,895.29	26,304.88	87,821.12	6,853.14
Mitsu Impresstion Co., Ltd.	511,728.24	774,488.42	511,728.24	774,488.42
Metro Mobile Co., Ltd.	1,260.41	-	1,260.41	-
Total	2,965,753.51	3,226,958.60	2,556,326.53	3,063,742.38
Payables - purchase assets for leases				
Toyota Krungthai Co., Ltd.	35,421,138.77	15,834,292.58	35,421,138.77	15,834,292.58
Car Loft Import Co., Ltd.	3,940,000.00	-	3,940,000.00	-
Go Automobile Co., Ltd.	-	1,545,739.98	-	1,545,739.98
Total	39,361,138.77	17,380,032.56	39,361,138.77	17,380,032.56
Accrued expenses - commission				
Car Loft Import Co., Ltd.	60,000.00	150,000.00	60,000.00	150,000.00
Siam Nissan Krungthai Co., Ltd.	90,000.00	21,000.00	90,000.00	21,000.00
Total	150,000.00	171,000.00	150,000.00	171,000.00

KRUNGTHAI CAR RENT AND LEASE PUBLIC COMPANY LIMITED AND ITS SUBSIDIARY
NOTES TO THE FINANCIAL STATEMENTS (CONT.)
DECEMBER 31, 2024

Directors and executive remuneration

Management benefit expenses represents the benefits paid to the Company's management such as salaries and related benefit including the benefit paid by other means. The Company's management is the persons who are defined under the securities and Exchange Act. The management comprises board of directors, president, executive director, assistant managing directors and manager.

Directors and executive remuneration for the years ended December 31, 2024 and 2023 consisted of:

	Baht	
	Consolidated/Separate financial statements	
	2024	2023
Directors	1,924,874.49	1,902,900.85
Executive directors	11,225,304.59	10,995,749.09
Executives	7,449,321.05	7,943,940.59
Total	20,599,500.13	20,842,590.53

5. CASH AND CASH EQUIVALENTS

This account consisted of:

	Baht			
	Consolidated financial statements		Separate financial statements	
	2024	2023	2024	2023
Cash on hand	348,815.46	303,786.31	183,815.55	138,786.40
Cash at banks - current accounts	348,042.23	1,420,150.77	223,706.17	1,295,829.61
Cash at banks - savings accounts	51,389,286.14	56,863,717.51	51,389,286.14	56,863,717.51
Cash at banks - fixed 3 months	21,400.50	21,199.86	21,400.50	21,199.86
Total	52,107,544.33	58,608,854.45	51,818,208.36	58,319,533.38

The Company and its subsidiary have made an agreement to allow the bank to automatically transfer funds from the savings accounts to such current accounts, in case of an overdraft.

As at December 31, 2024 and 2023, the Company has cash at banks - savings and fixed 3 months accounts has interest rate of 0.40% - 0.95% per annum and 0.20% - 0.95% per annum, respectively.

KRUNGTHAI CAR RENT AND LEASE PUBLIC COMPANY LIMITED AND ITS SUBSIDIARY
NOTES TO THE FINANCIAL STATEMENTS (CONT.)
DECEMBER 31, 2024

6. TRADE AND OTHER CURRENT RECEIVABLES

This account consisted of:

	Baht			
	Consolidated financial statements		Separate financial statements	
	2024	2023	2024	2023
Trade receivables classified by aging				
Undue	107,951,748.00	96,711,237.19	107,951,748.00	95,721,371.59
Over 0 months to 3 months	21,249,016.93	23,773,996.10	21,249,016.93	23,773,996.10
Over 3 months to 6 months	12,791,274.65	4,529,736.07	12,791,274.65	4,529,736.07
Over 6 months to 12 months	20,899,775.25	3,440,942.03	20,899,775.25	3,440,942.03
Over 12 months	6,018,608.14	5,978,465.18	6,018,608.14	5,978,465.18
Total	168,910,422.97	134,434,376.57	168,910,422.97	133,444,510.97
<u>Less</u> Allowance for expected credit losses	<u>(10,072,896.47)</u>	<u>(11,795,989.02)</u>	<u>(10,066,857.48)</u>	<u>(11,792,825.03)</u>
Trade receivables - net	<u>158,837,526.50</u>	<u>122,638,387.55</u>	<u>158,843,565.49</u>	<u>121,651,685.94</u>
Other current receivables				
Accrued incomes	19,019,027.17	10,157,333.90	18,745,045.94	10,121,759.59
Prepaid expenses	24,742,194.42	29,002,910.42	24,206,327.36	28,717,525.80
Insurance receivables	2,623,009.82	2,470,810.75	2,623,009.82	2,470,810.75
Other	3,101,985.08	2,438,676.53	1,549,156.36	644,947.95
Total other current receivables	<u>49,486,216.49</u>	<u>44,069,731.60</u>	<u>47,123,539.48</u>	<u>41,955,044.09</u>
Total trade and other current receivables	<u>208,323,742.99</u>	<u>166,708,119.15</u>	<u>205,967,104.97</u>	<u>163,606,730.03</u>
Trade receivables-net consisted of:				
Trade receivables of car leases	139,022,934.49	108,427,059.44	139,022,934.49	108,427,059.44
Trade receivables of sale of cars	19,814,592.01	14,211,328.11	19,820,631.00	13,224,626.50
Total	<u>158,837,526.50</u>	<u>122,638,387.55</u>	<u>158,843,565.49</u>	<u>121,651,685.94</u>

Allowance for expected credit losses is changed during the year as follows:-

	Baht			
	Consolidated financial statements		Separate financial statements	
	2024	2023	2024	2023
Beginning balance	11,795,989.02	15,070,583.11	11,792,825.03	15,067,419.12
Decrease during the year	(1,723,092.55)	(2,817,696.05)	(1,725,967.55)	(2,817,696.05)
Written off during the year	-	(456,898.04)	-	(456,898.04)
Ending balance	<u>10,072,896.47</u>	<u>11,795,989.02</u>	<u>10,066,857.48</u>	<u>11,792,825.03</u>

KRUNGTHAI CAR RENT AND LEASE PUBLIC COMPANY LIMITED AND ITS SUBSIDIARY
NOTES TO THE FINANCIAL STATEMENTS (CONT.)
DECEMBER 31, 2024

7. RECEIVABLES UNDER FINANCE LEASE CONTRACTS

This account consisted of:

	Baht	
	Consolidated/Separate financial statements	
	2024	2023
Receivables under finance lease contracts	29,690,424.00	69,516,852.23
<u>Less</u> Unearned interest income from receivables under finance lease contracts	(4,796,453.17)	(17,356,466.03)
Total	24,893,970.83	52,160,386.20
Current portion of receivables under finance lease contracts - net	(5,667,444.53)	(9,242,015.01)
Receivables under finance lease contracts - net	19,226,526.30	42,918,371.19

As at December 31, 2024 and 2023, the Company has Receivables under finance lease contracts and the details were as below:

	Baht			
	Consolidated/Separate financial statements			
	2024			
	Current portion of receivables under finance lease contracts - net	Receivables under finance lease contracts - net of current portion and not exceed 5 years	Receivables under finance lease contracts due over 5 years	Total
Receivables under finance lease contracts	7,745,328.00	21,945,096.00	-	29,690,424.00
<u>Less</u> Unearned interest income from receivables under finance lease contracts	(2,077,883.47)	(2,718,569.70)	-	(4,796,453.17)
Receivables under finance lease contracts - net	5,667,444.53	19,226,526.30	-	24,893,970.83

	Baht			
	Consolidated/Separate financial statements			
	2023			
	Current portion of receivables under finance lease contracts - net	Receivables under finance lease contracts - net of current portion and not exceed 5 years	Receivables under finance lease contracts due over 5 years	Total
Receivables under finance lease contracts	13,714,216.09	42,682,932.07	13,119,704.07	69,516,852.23
<u>Less</u> Unearned interest income from receivables under finance lease contracts	(4,472,201.08)	(10,613,992.37)	(2,270,272.58)	(17,356,466.03)
Receivables under finance lease contracts - net	9,242,015.01	32,068,939.70	10,849,431.49	52,160,386.20

KRUNGTHAI CAR RENT AND LEASE PUBLIC COMPANY LIMITED AND ITS SUBSIDIARY
NOTES TO THE FINANCIAL STATEMENTS (CONT.)
DECEMBER 31, 2024

8. INVENTORIES

This account consisted of:

	Baht			
	Consolidated financial statements		Separate financial statements	
	2024	2023	2024	2023
Car	512,802,889.88	220,882,186.05	498,348,934.06	202,935,634.14
Spare parts of car	1,348,944.11	1,430,966.71	1,348,944.11	1,430,966.71
Total	<u>514,151,833.99</u>	<u>222,313,152.76</u>	<u>499,697,878.17</u>	<u>204,366,600.85</u>

9. OTHER CURRENT FINANCIAL ASSETS

This account consisted of:

	Baht	
	Consolidated/Separate financial statements	
	2024	2023
Financial assets designated to measure at fair value through profit or loss		
Unit trust - Mutual fund	-	222,720.08
Add Unrealized gain on measurement	-	472.03
Other current financial assets	<u>-</u>	<u>223,192.11</u>

10. CASH AT BANK USING FOR GUARANTEE

As at December 31, 2024 and 2023, the Company has fixed deposit accounts with a local commercial bank 2 credit lines, respectively, which was guaranteed as follows:-

Credit Line No.	Credit amount (Million Baht)	Guaranteed
1	20	- The letter of guarantee issued by the bank for rental contracts, bidding envelope and using electricity of the company credit line of Baht 100 million.
2	20	- Short - term loans in promissory note in credit line of Baht 80 million (see Note 18).
	10	- Bank overdrafts credit line of Baht 20 million (see Note 18).
	<u>50</u>	

As at December 31, 2024 and 2023, the fixed deposit accounts has interest rate of 0.75 - 1.15% per annum and 0.75% per annum, respectively.

KRUNGTHAI CAR RENT AND LEASE PUBLIC COMPANY LIMITED AND ITS SUBSIDIARY
NOTES TO THE FINANCIAL STATEMENTS (CONT.)
DECEMBER 31, 2024

11. INVESTMENT IN SUBSIDIARY COMPANY

This account consisted of:

	Number of shares		Percentage of holding		Baht			
					Value of investment under the equity method		Separate financial statements	
							Cost method	
	2024	2023	2024	2023	2024	2023	2024	2023
<u>Subsidiary company</u>								
Krungthai Automobile Co., Ltd.	400,000	400,000	100	100	246,702,716.14	242,956,231.63	48,812,300.00	48,812,300.00
					<u>246,702,716.14</u>	<u>242,956,231.63</u>	<u>48,812,300.00</u>	<u>48,812,300.00</u>

12. ASSETS FOR LEASES

This account consisted of:

	Baht			
	Consolidated/Separate financial statements			
	Balance per book	Transaction during the year		Balance per book
	Dec. 31, 2023	Additions	Transferred in (Transferred out)	Dec. 31, 2024
<u>At cost</u>				
Car	7,469,860,133.54	1,305,451,841.13	(1,866,575,768.63)	6,908,736,206.04
Car accessories	166,369,208.77	23,097,647.73	(28,549,615.34)	160,917,241.16
Total	<u>7,636,229,342.31</u>	<u>1,328,549,488.86</u>	<u>(1,895,125,383.97)</u>	<u>7,069,653,447.20</u>
<u>Less Accumulated depreciation</u>				
Car	2,793,130,452.32	872,631,187.70	(1,183,223,350.22)	2,482,538,289.80
Car accessories	116,070,658.15	17,459,729.97	(27,559,316.16)	105,971,071.96
Total	<u>2,909,201,110.47</u>	<u>890,090,917.67</u>	<u>(1,210,782,666.38)</u>	<u>2,588,509,361.76</u>
Assets for leases - net	<u>4,727,028,231.84</u>			<u>4,481,144,085.44</u>

	Baht			
	Consolidated/Separate financial statements			
	Balance per book	Transaction during the year		Balance per book
	Dec. 31, 2022	Additions	Transferred in (Transferred out)	Dec. 31, 2023
<u>At cost</u>				
Car	6,962,098,782.44	1,725,156,836.92	(1,217,395,485.82)	7,469,860,133.54
Car accessories	164,552,114.39	21,638,658.65	(19,821,564.27)	166,369,208.77
Total	<u>7,126,650,896.83</u>	<u>1,746,795,495.57</u>	<u>(1,237,217,050.09)</u>	<u>7,636,229,342.31</u>
<u>Less Accumulated depreciation</u>				
Car	2,711,379,001.75	835,226,339.82	(753,474,889.25)	2,793,130,452.32
Car accessories	116,020,009.44	18,289,043.18	(18,238,394.47)	116,070,658.15
Total	<u>2,827,399,011.19</u>	<u>853,515,383.00</u>	<u>(771,713,283.72)</u>	<u>2,909,201,110.47</u>
Assets for leases - net	<u>4,299,251,885.64</u>			<u>4,727,028,231.84</u>

KRUNGTHAI CAR RENT AND LEASE PUBLIC COMPANY LIMITED AND ITS SUBSIDIARY
NOTES TO THE FINANCIAL STATEMENTS (CONT.)
DECEMBER 31, 2024

As at December 31, 2024 and 2023, the Company has cars for leases liabilities as follow:-

	Amount (Cars)		Net Value (Baht)	
	2024	2023	2024	2023
Cars	3,295	2,864	1,972,379,905.13	1,866,692,566.91

As at December 31, 2024 and 2023, the Company has transferred the right of 1,197 and 1,471 cars' registers, respectively as collateral for long-term loans from 4 and 3 local financial institutions, respectively. (see Note 19).

As at December 31, 2024 and 2023, the Company has minimum amounts on car leases under uncanceled operating lease agreements, presented by amounting in contracts as follow :-

	Baht	
	2024	2023
Under 1 year	1,160,749,781.69	1,170,863,016.63
Over 1 year to 5 years	1,883,549,110.62	1,794,490,544.79
Total	<u>3,044,298,892.31</u>	<u>2,965,353,561.42</u>

As at December 31, 2024 and 2023, the Company has been fully depreciated cars for leases but they are still in used at total amounting cost of Baht 784.52 million and Baht 1,135.77 million, respectively.

13. PROPERTY, PLANT AND EQUIPMENT

This account consisted of:

	Baht			
	Consolidated financial statements			
	Balance per book	Transaction during the year		Balance per book
	Dec. 31, 2023	Additions	Deductions	Dec. 31, 2024
<u>At cost</u>				
Land	143,650,000.00	-	-	143,650,000.00
Building	27,591,810.02	-	-	27,591,810.02
Equipment	10,381,850.37	228,812.46	-	10,610,662.83
Furniture & fixture and office equipment	31,572,776.31	1,752,921.39	(4,876,669.38)	28,449,028.32
Vehicles	71,589.77	-	-	71,589.77
Total	213,268,026.47	1,981,733.85	(4,876,669.38)	210,373,090.94

KRUNGTHAI CAR RENT AND LEASE PUBLIC COMPANY LIMITED AND ITS SUBSIDIARY
NOTES TO THE FINANCIAL STATEMENTS (CONT.)
DECEMBER 31, 2024

	Baht			
	Consolidated financial statements			
	Balance per book	Transaction during the year		Balance per book
	Dec. 31, 2023	Additions	Deductions	Dec. 31, 2024
Less Accumulated depreciation				
Building	8,256,103.11	1,379,590.50	-	9,635,693.61
Equipment	10,051,815.67	171,619.09	-	10,223,434.76
Furniture & fixture and office equipment	28,461,007.67	1,490,068.80	(4,876,400.38)	25,074,676.09
Vehicles	71,586.80	-	-	71,586.80
Total	46,840,513.25	3,041,278.39	(4,876,400.38)	45,005,391.26
Property, plant and equipment - net	166,427,513.22			165,367,699.68

	Baht			
	Consolidated financial statements			
	Balance per book	Transaction during the year		Balance per book
	Dec. 31, 2022	Additions	Deductions	Dec. 31, 2023
<u>At cost</u>				
Land	143,650,000.00	-	-	143,650,000.00
Building	27,591,810.02	-	-	27,591,810.02
Equipment	10,235,574.00	146,276.37	-	10,381,850.37
Furniture & fixture and office equipment	30,521,131.49	1,051,644.82	-	31,572,776.31
Vehicles	147,572.95	-	(75,983.18)	71,589.77
Total	212,146,088.46	1,197,921.19	(75,983.18)	213,268,026.47
<u>Less</u> Accumulated depreciation				
Building	6,876,512.61	1,379,590.50	-	8,256,103.11
Equipment	9,828,619.46	223,196.21	-	10,051,815.67
Furniture & fixture and office equipment	26,910,604.59	1,550,403.08	-	28,461,007.67
Vehicles	147,567.98	-	(75,981.18)	71,586.80
Total	43,763,304.64	3,153,189.79	(75,981.18)	46,840,513.25
Property, plant and equipment - net	168,382,783.82			166,427,513.22

KRUNGTHAI CAR RENT AND LEASE PUBLIC COMPANY LIMITED AND ITS SUBSIDIARY
NOTES TO THE FINANCIAL STATEMENTS (CONT.)
DECEMBER 31, 2024

	Baht			
	Separate financial statements			
	Balance per book	Transaction during the year		Balance per book
	Dec. 31, 2023	Additions	Deductions	Dec. 31, 2024
<u>At cost</u>				
Equipment	8,882,187.63	140,112.00	-	9,022,299.63
Furniture & fixture and office equipment	18,082,196.58	1,266,679.29	(4,876,669.38)	14,472,206.49
Vehicles	71,588.80	-	-	71,588.80
Total	27,035,973.01	1,406,791.29	(4,876,669.38)	23,566,094.92
<u>Less Accumulated depreciation</u>				
Equipment	8,621,899.43	134,080.02	-	8,755,979.45
Furniture & fixture and office equipment	16,322,451.28	879,049.31	(4,876,400.38)	12,325,100.21
Vehicles	71,586.80	-	-	71,586.80
Total	25,015,937.51	1,013,129.33	(4,876,400.38)	21,152,666.46
Property, plant and equipment - net	2,020,035.50			2,413,428.46

	Baht			
	Separate financial statements			
	Balance per book	Transaction during the year		Balance per book
	Dec. 31, 2022	Additions	Deductions	Dec. 31, 2023
At cost				
Equipment	8,760,860.26	121,327.37	-	8,882,187.63
Furniture & fixture and office equipment	17,470,137.58	612,059.00	-	18,082,196.58
Vehicles	147,571.98	-	(75,983.18)	71,588.80
Total	26,378,569.82	733,386.37	(75,983.18)	27,035,973.01
Less Accumulated depreciation				
Equipment	8,438,211.89	183,687.54	-	8,621,899.43
Furniture & fixture and office equipment	15,519,911.14	802,540.14	-	16,322,451.28
Vehicles	147,567.98	-	(75,981.18)	71,586.80
Total	24,105,691.01	986,227.68	(75,981.18)	25,015,937.51
Property, plant and equipment - net	2,272,878.81			2,020,035.50

As at December 31, 2024 and 2023, equipment are fully depreciated but still in use are presented in the consolidated financial statements at cost of Baht 31.88 million and Baht 34.18 million, respectively and in the separate financial statements at the cost of Baht 18.73 million and Baht 22.38 million, respectively.

KRUNGTHAI CAR RENT AND LEASE PUBLIC COMPANY LIMITED AND ITS SUBSIDIARY
NOTES TO THE FINANCIAL STATEMENTS (CONT.)
DECEMBER 31, 2024

14. RIGHT-OF-USE ASSETS

Right-of-use assets consists of:

	Baht			
	Consolidated financial statements			
	Balance per book	Transactions during the year		Balance per book
	Dec. 31, 2023	Addition	Change in conditions/ write off	Dec. 31, 2024
<u>At cost</u>				
Land and land improvements	139,803,705.94	5,144,780.91	(2,294,273.84)	142,654,213.01
Buildings on leasehold right	105,151,206.16	3,683,981.92	-	111,983,630.66
Land improvement on leasehold	3,894,522.52	-	-	3,894,522.52
Assets under construction on leasehold	3,148,442.58	-	-	-
Total	251,997,877.20	8,828,762.83	(2,294,273.84)	258,532,366.19
<u>Less Accumulated depreciation</u>				
Land and land improvements	67,394,930.90	16,003,798.14	(2,294,273.84)	81,104,455.20
Buildings on leasehold right	90,633,304.61	2,290,328.01	-	92,923,632.62
Land improvement on leasehold	664,723.69	355,574.07	-	1,020,297.76
Total	158,692,959.20	18,649,700.22	(2,294,273.84)	175,048,385.58
Right-of-use assets – net	93,304,918.00			83,483,980.61

	Baht			
	Consolidated financial statements			
	Balance per book	Transactions during the year		Balance per book
	Dec. 31, 2022	Addition	Change in conditions/ write off	Dec. 31, 2023
<u>At cost</u>				
Land and land improvements	114,901,071.82	24,902,634.12	-	139,803,705.94
Buildings on leasehold right	102,261,271.15	4,793,857.19	(1,903,922.18)	105,151,206.16
Land improvement on leasehold	546,200.00	3,348,322.52	-	3,894,522.52
Assets under construction on leasehold	-	3,148,442.58	-	3,148,442.58
Total	217,708,542.97	36,193,256.41	(1,903,922.18)	251,997,877.20
<u>Less Accumulated depreciation</u>				
Land and land improvements	51,864,701.75	15,530,229.15	-	67,394,930.90
Buildings on leasehold right	89,362,596.54	1,270,708.07	-	90,633,304.61
Land improvement on leasehold	546,199.00	118,524.69	-	664,723.69
Total	141,773,497.29	16,919,461.91	-	158,692,959.20
Right-of-use assets - net	75,935,045.68			93,304,918.00

KRUNGTHAI CAR RENT AND LEASE PUBLIC COMPANY LIMITED AND ITS SUBSIDIARY
NOTES TO THE FINANCIAL STATEMENTS (CONT.)
DECEMBER 31, 2024

	Baht			
	Separate Financial Statements			
	Balance per book	Transactions during the year		Balance per book
	Dec. 31, 2023	Addition	Change in conditions/ write off	Dec. 31, 2024
<u>At cost</u>				
Land and land improvements	24,117,910.27	-	-	24,117,910.27
Buildings on leasehold right	42,051,918.87	3,204,151.99	-	48,404,513.44
Land improvement on leasehold	3,894,522.52	-	-	3,894,522.52
Assets under construction on leasehold	3,148,442.58	-	-	(3,148,442.58)
Total	73,212,794.24	3,204,151.99	-	76,416,946.23
<u>Less</u> Accumulated depreciation				
Land and land improvements	11,272,245.78	1,414,201.54	-	12,686,447.32
Buildings on leasehold right	27,685,625.40	2,211,045.71	-	29,896,671.11
Land improvement on leasehold	664,723.69	355,574.07	-	1,020,297.76
Total	39,622,594.87	3,980,821.32	-	43,603,416.19
Right-of-use assets - net	33,590,199.37			32,813,530.04

	Baht			
	Separate Financial Statements			
	Balance per book	Transactions during the year		Balance per book
	Dec. 31, 2022	Addition	Change in conditions/ write off	Dec. 31, 2023
<u>At cost</u>				
Land and land improvements	24,117,910.27	-	-	24,117,910.27
Buildings on leasehold right	39,161,983.86	4,793,857.19	(1,903,922.18)	42,051,918.87
Land improvement on leasehold	546,200.00	3,348,322.52	-	3,894,522.52
Assets under construction on leasehold	-	3,148,442.58	-	3,148,442.58
Total	63,826,094.13	11,290,622.29	(1,903,922.18)	73,212,794.24
<u>Less</u> Accumulated depreciation				
Land and land improvements	9,858,044.23	1,414,201.55	-	11,272,245.78
Buildings on leasehold right	26,473,038.21	1,212,587.19	-	27,685,625.40
Land improvement on leasehold	546,199.00	118,524.69	-	664,723.69
Total	36,877,281.44	2,745,313.43	-	39,622,594.87
Right-of-use assets - net	26,948,812.69			33,590,199.37

The Company and its subsidiary lease several assets including land of which lease term 5 - 15 years, land improvements and buildings on leasehold right of which average lease term during 3 - 15 years.

KRUNGTHAI CAR RENT AND LEASE PUBLIC COMPANY LIMITED AND ITS SUBSIDIARY
NOTES TO THE FINANCIAL STATEMENTS (CONT.)
DECEMBER 31, 2024

15. INTANGIBLE ASSETS

This account consisted of:

	Baht			
	Consolidated financial statements			
	Balance per book	Transactions during the year		Balance per book
	Dec. 31, 2023	Additions	Deductions	Dec. 31, 2024
<u>At cost</u>				
Computer software	9,078,980.23	1,050,886.64	-	10,529,890.23
Computer software in progress	13,588,727.30	-	(12,436,290.00)	752,413.94
Copyright	504,672.90	-	-	504,672.90
Total	23,172,380.43	1,050,886.64	(12,436,290.00)	11,786,977.07
<u>Less</u> Accumulated amortization	8,368,769.42	464,370.31	-	8,833,139.73
Intangible assets - net	14,803,611.01			2,953,837.34

	Baht			
	Consolidated financial statements			
	Balance per book	Transactions during the year		Balance per book
	Dec. 31, 2022	Additions	Deductions	Dec. 31, 2023
<u>At cost</u>				
Computer software	9,078,980.23	-	-	9,078,980.23
Computer software in progress	13,047,290.00	541,437.30	-	13,588,727.30
Copyright	504,672.90	-	-	504,672.90
Total	22,630,943.13	541,437.30	-	23,172,380.43
<u>Less</u> Accumulated amortization	7,910,464.83	458,304.59	-	8,368,769.42
Intangible assets - net	14,720,478.30			14,803,611.01

	Baht			
	Separate financial statements			
	Balance per book	Transactions during the year		Balance per book
	Dec. 31, 2023	Additions	Deductions	Dec. 31, 2024
<u>At cost</u>				
Computer software	6,527,910.69	-	-	6,527,910.69
Computer software in progress	13,188,703.94	-	(12,436,290.00)	752,413.94
Total	19,716,614.63	-	(12,436,290.00)	7,280,324.63
<u>Less</u> Accumulated amortization	6,163,544.43	82,595.62	-	6,246,140.05
Intangible assets - net	13,553,070.20			1,034,184.58

KRUNGTHAI CAR RENT AND LEASE PUBLIC COMPANY LIMITED AND ITS SUBSIDIARY
NOTES TO THE FINANCIAL STATEMENTS (CONT.)
DECEMBER 31, 2024

	Baht			
	Separate financial statements			
	Balance per book	Transactions during the year		Balance per book
	Dec. 31, 2022	Additions	Deductions	Dec. 31, 2023
<u>At cost</u>				
Computer software	6,527,910.69	-	-	6,527,910.69
Computer software in progress	13,039,790.00	148,913.94	-	13,188,703.94
Total	19,567,700.69	148,913.94	-	19,716,614.63
<u>Less</u> Accumulated amortization	6,067,124.03	96,420.40	-	6,163,544.43
Intangible assets - net	13,500,576.66			13,553,070.20

As at December 31, 2024 and 2023, intangible assets are fully amortization but still in use are presented in the consolidated financial statements at cost of Baht 6.97 million and Baht 6.39 million, respectively and in the separate financial statements at the cost of Baht 5.76 million and Baht 5.63 million, respectively.

As at December 31, 2024, the Company has considered writing off car rental system program under development that can no longer be used or cannot be further developed to generate economic benefits amounted Baht 12.44 million. Such amount has been recorded as an expense in the comprehensive income statement.

16. DEFERRED TAX ASSETS AND LIABILITIES

Deferred tax assets and liabilities as follows:-

	Baht			
	Consolidated financial statements		Separate financial statements	
	2024	2023	2024	2023
Deferred tax assets	24,701,673.18	56,697,076.98	12,668,554.35	43,044,535.89
Deferred tax liabilities	(20,789,236.57)	(26,107,504.24)	(10,864,577.61)	(14,308,548.81)
	3,912,436.61	30,589,572.74	1,803,976.74	28,735,987.08

KRUNGTHAI CAR RENT AND LEASE PUBLIC COMPANY LIMITED AND ITS SUBSIDIARY
NOTES TO THE FINANCIAL STATEMENTS (CONT.)
DECEMBER 31, 2024

Changes in deferred tax assets and deferred tax liabilities for the years ended December 31, 2024 and 2023, are summarized as follows:

	Baht		
	Consolidated financial statements		
	Balance as at	Revenue (expenses) during the year	Balance as at
	Dec. 31, 2023	In profit or loss	In other comprehensive income
Deferred tax assets:			
Loss from remeasuring of derivative instruments	21,535.37	-	354,818.71
Leases liabilities	18,573,540.25	(2,224,951.30)	-
Provision for employee benefit	6,109,272.63	291,991.04	-
Tax losses carry forward	31,992,728.73	(30,417,262.25)	-
Total	56,697,076.98	(32,350,222.51)	354,818.71
Deferred tax liabilities:			
Inventories	(462,153.76)	(1,104,524.58)	-
Assets for leases	(8,495,711.59)	3,985,190.64	-
Right-of-use assets	(17,149,638.89)	2,437,601.61	-
Total	(26,107,504.24)	5,318,267.67	-

	Baht		
	Consolidated financial statements		
	Balance as at	Revenue (expenses) during the year	Balance as at
	Dec. 31, 2022	In profit or loss	In other comprehensive income
Deferred tax assets:			
Loss from remeasuring of derivative instruments	-	-	21,535.37
Leases liabilities	15,608,841.87	2,964,698.38	-
Provision for employee benefit	5,521,976.63	587,296.00	-
Tax losses carry forward	83,787,884.73	(51,795,156.00)	-
Total	104,918,703.23	(48,243,161.62)	21,535.37
Deferred tax liabilities:			
Inventories	(810,709.28)	348,555.52	-
Assets for leases	(10,568,884.91)	2,073,173.32	-
Right-of-use assets	(14,386,890.00)	(2,762,748.89)	-
Total	(25,766,484.19)	(341,020.05)	-

KRUNGTHAI CAR RENT AND LEASE PUBLIC COMPANY LIMITED AND ITS SUBSIDIARY
NOTES TO THE FINANCIAL STATEMENTS (CONT.)
DECEMBER 31, 2024

	Baht		
	Separate financial statements		
	Balance as at	Revenue (expenses) during the year	Balance as at
	Dec. 31, 2023	In profit or loss	In other comprehensive income
Deferred tax assets:			
Loss from remeasuring of derivative instruments	21,535.37	-	354,818.71
Leases liabilities	5,599,544.86	(513,810.88)	-
Provision for employee benefit	5,430,726.93	200,272.88	-
Tax loss carry forward	31,992,728.73	(30,417,262.25)	-
Total	43,044,535.89	(30,730,800.25)	354,818.71
Deferred tax liabilities:			
Inventories	(462,153.76)	(1,104,524.58)	-
Assets for leases	(8,495,711.59)	3,985,190.64	-
Right-of-use assets	(5,350,683.46)	563,305.14	-
Total	(14,308,548.81)	3,443,971.20	-

	Baht		
	Separate financial statements		
	Balance as at	Revenue (expenses) during the year	Balance as at
	Dec. 31, 2022	In profit or loss	In other comprehensive income
Deferred tax assets:			
Loss from remeasuring of derivative instruments	-	-	21,535.37
Leases liabilities	4,957,506.14	642,038.72	-
Provision for employee benefit	4,952,173.73	478,553.20	-
Tax loss carry forward	83,787,884.73	(51,795,156.00)	-
Total	93,697,564.60	(50,674,564.08)	21,535.37
Deferred tax liabilities:			
Inventories	(810,709.28)	348,555.52	-
Assets for leases	(10,568,884.91)	2,073,173.32	-
Right-of-use assets	(4,759,922.54)	(590,760.92)	-
Total	(16,139,516.73)	1,830,967.92	-

KRUNGTHAI CAR RENT AND LEASE PUBLIC COMPANY LIMITED AND ITS SUBSIDIARY
NOTES TO THE FINANCIAL STATEMENTS (CONT.)
DECEMBER 31, 2024

Details of expiry date of the above tax losses carried forward are summarized as below:

	Baht	
	Consolidated/Separate financial statements	
	2024	2023
December 31, 2025	7,877,332.39	159,963,643.66
Total	7,877,332.39	159,963,643.66

17. OTHER NON - CURRENT ASSETS

This account consisted of:

	Baht			
	Consolidated financial statements		Separate financial statements	
	2024	2023	2024	2023
Deposit	4,642,278.49	4,245,775.22	834,828.96	441,325.69
Withholding tax deducted at source	115,377,726.56	177,964,714.29	114,556,373.94	177,891,459.90
<u>Less</u> Allowance for the refund	<u>(14,917,774.00)</u>	<u>(29,270,301.48)</u>	<u>(14,917,774.00)</u>	<u>(29,270,301.48)</u>
Withholding tax deducted at source - net	100,459,952.56	148,694,412.81	99,638,599.94	148,621,158.42
Total	105,102,231.05	152,940,188.03	100,473,428.90	149,062,484.11

On January 24, 2024, the Company received a refund of withholding tax for the years 2022, totaling Baht 58.20 million. The Company therefore reclassified such the refund of withholding tax as current assets in the statement of financial position as at December 31, 2023.

On July 11, 2024, the Company received a refund of withholding tax for the years 2018, totaling Baht 57.41 million and on January 28, 2025, the Company received a refund of withholding tax for the years 2023, totaling Baht 60.90 million. The Company therefore reclassified such the refund of withholding tax as current assets in the statement of financial position as at December 31, 2024.

18. BANK OVERDRAFTS AND SHORT-TERM LOANS FROM FINANCIAL INSTITUTIONS

As at December 31, 2024 and 2023, the Company has the bank overdrafts with the two local commercial banks, with a credit line of Baht 25 million consist of the first credit line Baht 20 million and the second credit line Baht 5 million, carrying interest Fixed+1 and MOR per annum. The first loan is guaranteed by fixed deposit of Baht 10 million and the second loan is no guaranteed.

KRUNGTHAI CAR RENT AND LEASE PUBLIC COMPANY LIMITED AND ITS SUBSIDIARY
NOTES TO THE FINANCIAL STATEMENTS (CONT.)
DECEMBER 31, 2024

As at December 31, 2024 and 2023, the Company has short-term loans in promissory notes with four and five local commercial banks, respectively and the details are as follows:

Credit line No.	Credit amount (Million Baht)		Interest Rate (%) (per annum)	Guaranteed
	2024	2023		
1	80	80	MMR	- The Company's fixed deposit amount of Baht 20 million
2	50	50	MMR	- Directors of the company
3	30	30	MMR	- No guaranteed
4	50	50	MMR	- No guaranteed
5	-	40	MMR	- No guaranteed
6	30	30	MMR	- No guaranteed
7	-	200	MMR	- No guaranteed
	<u>240</u>	<u>480</u>		

19. LONG-TERM LOANS FROM FINANCIAL INSTITUTIONS

This account consisted of:

	Baht	
	Consolidated/Separate financial statements	
	2024	2023
Long-term loan from financial institutions	571,292,071.91	641,779,554.59
<u>Less</u> Current portion due within one year	<u>(183,943,791.91)</u>	<u>(330,757,231.21)</u>
Long-term loan from financial institutions - net	<u>387,348,280.00</u>	<u>311,022,323.38</u>

As at December 31, 2024, the Company has long-term loans with four local financial institutions. Each credit line has been withdrawn to several loans and the details are as follows:

Credit line No.	Credit line using (Million Baht)	Withdraw loan (Million Baht)	Interest rate (%) (per annum)	Monthly installment (Million Baht)	The first installment date of 1 st loan and the final installment date of final loan	Guaranteed The right of car's registers of the company
1	905	171.47	Fixed Rate	2.97	Jul. 23 - May. 29	210
2	50	50.00	Fixed Rate	1.04	May. 21 - May. 25	53
3	200	200.00	MLR - 2.805%	3.19	Sep. 21 - May. 26	281
4	160	160.00	MLR - 2.705%	2.55	Nov. 22 - May. 27	190
5	100	100.00	Fixed Rate	2.78	Aug. 23 - Aug. 26	145
6	300	215.00	THOR Compound +1.03% -1.40%	2.69	Dec. 23 - Jun. 29	318
	<u>1,715</u>	<u>896.47</u>		<u>15.22</u>		<u>1,197</u>

KRUNGTHAI CAR RENT AND LEASE PUBLIC COMPANY LIMITED AND ITS SUBSIDIARY
NOTES TO THE FINANCIAL STATEMENTS (CONT.)
DECEMBER 31, 2024

As at December 31, 2023, the Company has long-term loans with four local financial institutions. Each credit line has been withdrawn to several loans and the details are as follows:

Credit line No.	Credit line using (Million Baht)	Withdraw loan (Million Baht)	Interest rate (%) (per annum)	Monthly installment (Million Baht)	The first installment date of 1 st loan and the final installment date of final loan	Guaranteed The right of car's registers of the company
1	1,005	352.38	Fixed Rate	6.08	Feb. 20 - Jul. 26	435
2	300	300.00	MLR - 2.705%	4.79	Mar. 20 - Nov. 24	338
3	50	50.00	Fixed Rate	1.04	May. 21 - May. 25	54
4	200	200.00	MLR - 2.805%	3.19	Sep. 21 - May. 26	285
5	160	160.00	MLR - 2.705%	2.55	Nov. 22 - May. 27	204
6	100	100.00	Fixed Rate	2.78	Aug. 23 - Aug. 26	147
7	300	5.00	THOR Compound+1.03%	0.06	Dec. 23 - Dec. 28	8
	<u>2,115</u>	<u>1,167.38</u>		<u>20.49</u>		<u>1,471</u>

Under the long - term loan agreements, the Company shall have to comply with certain conditions and restrictions as specified in the agreement. The Company has to maintain a proper financial ratio at the agreed rate (not over 3 : 1 time)

As at December 31, 2024 and 2023, the movements of long-term loans from financial institutions are as follows:-

	Baht	
	Consolidated/Separate financial statements	
	2024	2023
Balance beginning of the year	641,779,554.59	684,706,645.34
<u>Add</u> Loan increase during the year	300,046,378.17	236,424,281.40
<u>Less</u> Repayment during the year	(370,533,860.85)	(279,351,372.15)
Balance ending of the year	<u>571,292,071.91</u>	<u>641,779,554.59</u>

The Company entered into interest rate swap agreements with financial institutions to partially swap interest of the above long-term loan. As at December 31, 2024, the Company entered into interest rate swap agreements with financial institutions, to swap interest of the debentures issued, totaling in notional amount of Baht 300 million to swap floating Baht interest rates plus margins as specified in agreements for fixed Baht interest rates. The purpose of the certain interest rate swap agreements is to hedge the cashflow of long-term (only the interest portion), which the Company elected to apply hedge accounting for these transactions (See Note 33.3).

KRUNGTHAI CAR RENT AND LEASE PUBLIC COMPANY LIMITED AND ITS SUBSIDIARY
NOTES TO THE FINANCIAL STATEMENTS (CONT.)
DECEMBER 31, 2024

20. LEASE LIABILITIES

20.1 Movements of the lease liabilities account for the years ended December 31, 2024 and 2023 are summarized as follows.

	Baht			
	Consolidated financial statements		Separate financial statements	
	2024	2023	2024	2023
As at January 1,	1,760,849,694.43	890,992,129.14	1,695,979,717.48	837,735,450.50
Additions during the year	570,928,215.41	1,235,825,939.97	565,783,434.50	1,210,923,305.85
Decrease from change in lease liabilities	-	(1,903,922.18)	-	(1,903,922.18)
Accretion of interest	55,485,189.96	32,120,067.43	52,958,055.58	29,501,445.41
Payments during the year	(603,567,343.96)	(396,184,519.93)	(587,339,726.56)	(380,276,562.10)
As at December 31,	1,783,695,755.84	1,760,849,694.43	1,727,381,481.00	1,695,979,717.48
<u>Less:</u> Current portion due within one year	<u>(584,585,848.25)</u>	<u>(503,044,411.13)</u>	<u>(570,313,913.46)</u>	<u>(490,261,648.18)</u>
Lease liabilities - net	<u>1,199,109,907.59</u>	<u>1,257,805,283.30</u>	<u>1,157,067,567.54</u>	<u>1,205,718,069.30</u>

As at December 31, 2024 and 2023, the Company and subsidiary have lease liabilities to be paid as follows:

	Baht					
	Consolidated financial statements					
	2024			2023		
	Principal	Deferred Interest	Total debts	Principal	Deferred Interest	Total debts
Payment due within 1 year	584,585,848.25	51,256,193.53	635,842,041.78	503,044,411.13	48,942,040.19	551,986,451.32
Payment due over 1 year to 5 years	1,176,555,452.58	60,422,957.91	1,236,978,410.49	1,225,608,509.26	70,340,065.71	1,295,948,574.97
Payment due over 5 years	22,554,455.01	1,025,245.69	23,579,700.70	32,196,774.04	2,126,416.84	34,323,190.88
Total	<u>1,783,695,755.84</u>	<u>112,704,397.13</u>	<u>1,896,400,152.97</u>	<u>1,760,849,694.43</u>	<u>121,408,522.74</u>	<u>1,882,258,217.17</u>

	Baht					
	Separate financial statements					
	2024			2023		
	Principal	Deferred Interest	Total debts	Principal	Deferred Interest	Total debts
Payment due within 1 year	570,313,913.46	49,133,828.77	619,447,742.23	490,261,648.18	46,490,712.94	536,752,361.12
Payment due over 1 year to 5 years	1,146,595,743.67	55,674,900.45	1,202,270,644.12	1,192,067,812.63	64,365,993.34	1,256,433,805.97
Payment due over 5 years	10,471,823.87	487,716.94	10,959,540.81	13,650,256.67	841,254.20	14,491,510.87
Total	<u>1,727,381,481.00</u>	<u>105,296,446.16</u>	<u>1,832,677,927.16</u>	<u>1,695,979,717.48</u>	<u>111,697,960.48</u>	<u>1,807,677,677.96</u>

KRUNGTHAI CAR RENT AND LEASE PUBLIC COMPANY LIMITED AND ITS SUBSIDIARY
NOTES TO THE FINANCIAL STATEMENTS (CONT.)
DECEMBER 31, 2024

20.2 Amounts recognized in the statement of comprehensive income for the years ended December 31, 2024 and 2023 are comprise;

	Baht			
	Consolidated Financial Statements		Separate Financial Statements	
	2024	2023	2024	2023
Depreciation - right-of-use assets	18,649,700.22	16,919,461.91	3,980,821.32	2,745,313.43
Depreciation - assets-for-leases	328,528,743.22	210,451,996.00	328,528,743.22	210,451,996.00
Depreciation - inventories	83,482.94	278,921.81	83,482.94	278,921.81
Interest expenses	55,485,189.96	31,837,800.93	52,958,055.58	29,219,178.91
Expense relating to short-term leases	1,375,545.73	329,020.13	1,346,125.11	257,020.01
	<u>404,122,662.07</u>	<u>259,817,200.78</u>	<u>386,897,228.17</u>	<u>242,952,430.16</u>

For the years ended December 31, 2024 and 2023, the total cash outflow for leases on consolidated financial statements amount to Baht 604.94 million and Baht 396.51 million, respectively separated financial statements amount to Baht 588.69 million and Baht 381.62 million, respectively.

21. DEBENTURES

This account consisted of:

	Baht	
	Consolidated/Separate financial statements	
	2024	2023
Unsecured debentures - at face value	750,000,000.00	750,000,000.00
<u>Less</u> Deferred expenses on debentures issuance	<u>(479,831.17)</u>	<u>(1,014,979.99)</u>
	749,520,168.83	748,985,020.01
<u>Less</u> Current portion due within one year	<u>(449,967,971.86)</u>	<u>-</u>
Debentures - net	<u>299,552,196.97</u>	<u>748,985,020.01</u>

KRUNGTHAI CAR RENT AND LEASE PUBLIC COMPANY LIMITED AND ITS SUBSIDIARY
NOTES TO THE FINANCIAL STATEMENTS (CONT.)
DECEMBER 31, 2024

As at December 31, 2024, the Company has the name-registered of unsubordinated, unsecured and non-holder's representative debentures. The debentures are available to institutional investors and major shareholders in the Notification of Securities and Exchange Commission. The details of issuance of debentures were as below:

Issued No. 6

Debenture issued on	: February 10, 2022
Debentures value	: Baht 450 million (450,000 units of par value of Baht 1,000 each)
Period and maturity date	: 3 years will mature on February 10, 2025
Interest rate	: Fixed rate of 2.32% per annum
Interest payment due	: Every February 10, and August 10, of each year

Issued No. 7

Debenture issued on	: November 9, 2023
Debentures value	: Baht 300 million (300,000 units of par value of Baht 1,000 each)
Period and maturity date	: 3 years will mature on November 9, 2026
Interest rate	: Fixed rate of 4.23% per annum
Interest payment due	: Every May 9, and November 9, of each year

Debenture issuing costs are recorded as deferred financial fees and amortized to be interest expense using the effective interest rate method over the term of the debentures.

Deferred debenture issuing costs are presented as a deduction against the debenture amounts in the statement of financial position.

22. PROVISION FOR EMPLOYEE BENEFIT

Provision for employee benefits are as follows

The statements of financial position

	Baht			
	Consolidated financial statements		Separate financial statements	
	2024	2023	2024	2023
Provision for employee benefit beginning of the year	30,546,363.18	27,609,883.12	27,153,634.67	24,760,868.63
Benefits paid by the plan	(1,555,653.00)	-	(1,442,133.00)	-
Current service costs and interest	3,015,608.16	2,936,480.06	2,443,497.36	2,392,766.04
Provision for employee benefit ending of the year	<u>32,006,318.34</u>	<u>30,546,363.18</u>	<u>28,154,999.03</u>	<u>27,153,634.67</u>

KRUNGTHAI CAR RENT AND LEASE PUBLIC COMPANY LIMITED AND ITS SUBSIDIARY
NOTES TO THE FINANCIAL STATEMENTS (CONT.)
DECEMBER 31, 2024

The statements of comprehensive income

	Baht			
	Consolidated financial statements		Separate financial statements	
	2024	2023	2024	2023
Current service costs and interest				
Service costs	2,253,522.52	2,229,515.19	1,781,656.32	1,770,132.00
Interest expenses	762,085.64	706,964.87	661,841.04	622,634.04
Total	<u>3,015,608.16</u>	<u>2,936,480.06</u>	<u>2,443,497.36</u>	<u>2,392,766.04</u>

Principal actuarial assumptions in the estimates based on the actuarial principles

	Percentage			
	Consolidated financial statements		Separate financial statement	
	2024	2023	2024	2023
Discount rate	2.52 - 2.96	2.52 - 2.96	2.52	2.52
Salary increase rate	6.00	6.00	6.00	6.00
Employee turnover rate	3.58 - 34.38	3.58 - 34.38	3.58 - 34.38	3.58 - 34.38

Sensitivity analysis

The results of sensitivity analysis for significant assumptions that affect the present value of the long-term employee benefit obligations as at December 31, 2024 and 2023 are summarized below:

	Baht			
	Consolidated financial statements		Separate financial statements	
	2024	2023	2024	2023
Discount rate				
0.50% increase	(838,545.81)	(885,608.60)	(700,378.91)	(751,232.79)
0.50% decrease	881,309.96	931,616.88	734,009.06	788,051.92
Salary increase rate				
1% increase	2,331,333.92	2,100,577.22	1,970,438.64	1,789,610.52
1% decrease	(2,137,336.93)	(1,931,170.44)	(1,815,699.72)	(1,653,883.34)
Turnover rate				
20% increase	(2,367,610.94)	(505,937.91)	(1,955,797.17)	(151,481.13)
20% decrease	2,734,170.36	586,651.32	2,228,740.66	152,418.47

KRUNGTHAI CAR RENT AND LEASE PUBLIC COMPANY LIMITED AND ITS SUBSIDIARY
NOTES TO THE FINANCIAL STATEMENTS (CONT.)
DECEMBER 31, 2024

23. OTHER INCOME

This account consisted of:-

	Baht			
	Consolidated financial statements		Separate financial statements	
	2024	2023	2024	2023
Interest income	781,790.40	479,310.37	781,775.35	479,310.37
Penalty of cancelled contract	16,000,248.84	5,350,864.72	16,000,248.84	5,350,864.72
Repair service income	5,034,919.57	4,969,573.98	5,034,919.57	4,969,573.98
Commission income	5,590,622.88	12,515,272.35	-	-
Sale promotion income	6,177,809.77	1,744,129.14	6,096,658.75	1,654,328.70
Others	32,182,527.89	37,657,795.95	18,953,394.29	21,736,415.91
Total	65,767,919.35	62,716,946.51	46,866,996.80	34,190,493.68

24. EXPENSES BY NATURE

Expenses by nature are as follows:

	Baht			
	Consolidated financial statements		Separate financial statements	
	2024	2023	2024	2023
Change in inventories	291,838,681.23	55,558,878.60	295,331,277.32	60,736,097.10
Cost of sale of cars from assets-for-leases	418,545,365.32	429,140,030.83	418,545,365.32	429,140,030.83
Purchase of used cars	43,858,287.84	67,368,155.07	-	-
Employee benefit costs	90,729,680.73	91,562,004.45	64,781,436.53	59,721,291.00
Depreciation and amortization	912,246,266.59	874,046,339.29	895,167,463.94	857,343,344.51
Others	258,646,309.80	248,211,882.71	258,616,889.18	248,211,882.71

25. TAX EXPENSES

25.1 Major components of tax expenses for the years ended December 31, 2024 and 2023 consisted of:

	Baht			
	Consolidated financial statements		Separate financial statements	
	2024	2023	2024	2023
Tax expenses shown in profit or loss :				
Current tax expenses:				
Income tax expenses for the year	1,032,413.35	1,582,140.72	-	-
Deferred tax expenses:				
Changes in temporary differences relating to the original recognition and reversal	27,031,954.84	48,584,181.67	27,286,829.05	48,843,596.16
Total	28,064,368.19	50,166,322.39	27,286,829.05	48,843,596.16
Income tax relating to components of other comprehensive income:				
Deferred tax relating to:				
Loss from remeasuring of derivative instruments	(354,818.71)	(21,535.37)	(354,818.71)	(21,535.37)
Total	(354,818.71)	(21,535.37)	(354,818.71)	(21,535.37)

KRUNGTHAI CAR RENT AND LEASE PUBLIC COMPANY LIMITED AND ITS SUBSIDIARY
NOTES TO THE FINANCIAL STATEMENTS (CONT.)
DECEMBER 31, 2024

25.2 A numerical reconciliation between tax expenses and the product of accounting profit multiplied by the applicable tax rate for the years ended December 31, 2024 and 2023 which are summarized as follows:

	Baht			
	Consolidated financial statements		Separate financial statements	
	2024	2023	2024	2023
Accounting profit for the year	124,145,572.07	242,856,218.36	119,621,548.42	235,691,770.14
The applicable tax rate (%)	20	20	20	20
Tax expense at the applicable tax rate	24,829,114.41	48,571,243.67	23,924,309.68	47,138,354.03
Reconciliation items:				
Tax effect of expenses that are not deductible in determining tax profit:				
- Expenses not allowed as expenses in determining taxable profit	3,454,897.87	1,576,665.73	3,449,861.46	1,554,527.14
Tax effect of income or profit that are not required in determining taxable profit:				
- Expenses as expenses in determining tax	(219,644.09)	(306,992.69)	(87,342.09)	(174,690.69)
Other	-	325,405.68	-	325,405.68
Total reconciliation items	3,235,253.78	1,595,078.72	3,362,519.37	1,705,242.13
Total tax expenses	28,064,368.19	50,166,322.39	27,286,829.05	48,843,596.16

25.3 A numerical reconciliation between the average effective tax rate and the applicable tax rate for the years ended December 31, 2024 and 2023 are summarized as follows:

	Consolidated financial statements			
	2024		2023	
	Tax amount (Baht)	Tax rate (%)	Tax amount (Baht)	Tax rate (%)
Accounting profit before tax expense for the year	124,145,572.07		242,856,218.36	
Tax expense at the applicable tax rate	24,829,114.41	20.00	48,571,243.67	20.00
Reconciliation items	3,235,253.78	2.61	1,595,078.72	0.66
Tax expenses at the average effective tax rate	28,064,368.19	22.61	50,166,322.39	20.66

	Separate financial statements			
	2024		2023	
	Tax amount (Baht)	Tax rate (%)	Tax amount (Baht)	Tax rate (%)
Accounting profit before tax expense for the year	119,621,548.42		235,691,770.14	
Tax expense at the applicable tax rate	23,924,309.68	20.00	47,138,354.03	20.00
Reconciliation items	3,362,519.37	2.81	1,705,242.13	0.72
Tax expenses at the average effective tax rate	27,286,829.05	22.81	48,843,596.16	20.72

KRUNGTHAI CAR RENT AND LEASE PUBLIC COMPANY LIMITED AND ITS SUBSIDIARY
NOTES TO THE FINANCIAL STATEMENTS (CONT.)
DECEMBER 31, 2024

26. BASIC EARNINGS PER SHARE

Basic earnings per share is computed by dividing profit for the year attributable to shareholders of the Company (excluded other comprehensive income) by the weighted average number of ordinary shares in issue during the year.

	Consolidated financial statements		Separate financial statements	
	2024	2023	2024	2023
Profit for the year attributable to ordinary shareholders (Baht)	96,081,203.88	192,689,895.97	92,334,719.37	186,848,173.98
Weighted average number of ordinary shares (Shares)	250,000,000	250,000,000	250,000,000	250,000,000
Basic earnings per share (Baht per share)	0.38	0.77	0.37	0.75

27. LEGAL RESERVE

The Company

Under the provision of the Public Limited Companies, the Company is required to set aside as statutory reserve at least 5% of its annual net income until the reserve reaches 10% of authorized capital. The reserve is not available for dividend distribution.

The subsidiary

Under the provision of the civil and commercial code, the Company is required to set aside as statutory reserve at least 5% of its net income at each dividend declaration until the reserve reaches 10% of authorized capital. The reserve is not available for dividend distribution.

28. APPROPRIATED OF RETAINED EARNINGS

The Company

Year 2024

At the ordinary shareholders' meeting for the year 2024 held on April 25, 2024, the shareholders unanimously approved to pay dividend from the Company operation year 2023 with Baht 0.37 per share to only shareholders who entitled to receive dividends, in the amount of Baht 92.50 million, was paid on September 13, 2023, and on May 24, 2024.

And at the Board of Director' meeting No. 3/2024 held on August 9, 2024, the Board of Directors unanimously approved to pay interim dividend from the Company operation for the period ended June 30, 2024 with Baht 0.08 per share to only shareholders who entitled to receive dividends, in the amount of Baht 20 million, was paid on September 6, 2024.

Total dividend for the year 2024 in the amount of Baht 47.50 million.

KRUNGTHAI CAR RENT AND LEASE PUBLIC COMPANY LIMITED AND ITS SUBSIDIARY
NOTES TO THE FINANCIAL STATEMENTS (CONT.)
DECEMBER 31, 2024

Year 2023

At the ordinary shareholders' meeting for the year 2023 held on April 25, 2023, the shareholders unanimously approved to pay dividend from the Company operation year 2022 with Baht 0.49 per share to only shareholders who entitled to receive dividends, in the amount of Baht 122.50 million, was paid on September 13, 2022 and on May 24, 2023.

And at the Board of Director' meeting No. 3/2023 held on August 15, 2023, the Board of Directors unanimously approved to pay interim dividend from the Company operation for the period ended June 30, 2023 with Baht 0.26 per share to only shareholders who entitled to receive dividends, in the amount of Baht 65 million, was paid on September 13, 2023.

Total dividend for the year 2023 in the amount of Baht 140 million.

29. PROVIDENT FUND

The Company and its subsidiary established a contributory registered provident fund covering all permanent employees in accordance with the Provident Fund Act B.E. 2530 by joining into a pool of provident fund named TiscoRuamtun 2 Registered Provident Fund.

Under the provident fund plan, employees' and Company's contributions are equivalent to certain percentages of employees' basic salaries based on the length of employment. The employees are entitled to the Company's contributions in accordance with the rules and regulations of the fund and on the length of service with the Company.

The Company and its subsidiary have contributed to the fund for the years ended December 31, 2024 and 2023 in the amount of Baht 1.59 million and Baht 1.45 million, respectively (The separate amount of Baht 1.38 million and Baht 1.28 million, respectively).

30. RECONCILIATION OF LIABILITIES ARISING FROM FINANCING ACTIVITIES

Changes in the liabilities arising from financing activities for the years ended December 31, 2024 and 2023 are as follows:

	Baht			
	Consolidated financial statements			
	Balance as at Dec. 31, 2023	Cash flows Increase (decrease)	Non-cash transaction Increase (decrease)	Balance as at Dec. 31, 2024
Long-term loan unsecured debenture	641,779,554.59	(70,487,482.68)	-	571,292,071.91
Lease liabilities	1,760,849,694.43	(548,082,154.00)	570,928,215.41	1,783,695,755.84
Debentures	748,985,020.01	-	535,148.82	749,520,168.83
Total	3,151,614,269.03	(618,569,636.68)	571,463,364.23	3,104,507,996.58

KRUNGTHAI CAR RENT AND LEASE PUBLIC COMPANY LIMITED AND ITS SUBSIDIARY
NOTES TO THE FINANCIAL STATEMENTS (CONT.)
DECEMBER 31, 2024

Baht				
Consolidated financial statements				
	Balance as at Dec. 31, 2022	Cash flows Increase (decrease)	Non-cash transaction Increase (decrease)	Balance as at Dec. 31, 2023
Long-term loan unsecured debenture	684,706,645.34	(42,927,090.75)	-	641,779,554.59
Lease liabilities	890,992,129.14	(364,064,452.50)	1,233,922,017.79	1,760,849,694.43
Debentures	1,249,161,154.56	(500,000,000.00)	(176,134.55)	748,985,020.01
Total	2,824,859,929.04	(906,991,543.25)	1,233,745,883.24	3,151,614,269.03

Baht				
Separate financial statements				
	Balance as at Dec. 31, 2023	Cash flows Increase (decrease)	Non-cash transaction Increase (decrease)	Balance as at Dec. 31, 2024
Long-term loan unsecured debenture	641,779,554.59	(70,487,482.68)	-	571,292,071.91
Lease liabilities	1,695,979,717.48	(534,381,670.98)	565,783,434.50	1,727,381,481.00
Debentures	748,985,020.01	-	535,148.82	749,520,168.83
Total	3,086,744,292.08	(604,869,153.66)	566,318,583.32	3,048,193,721.74

Baht				
Separate financial statements				
	Balance as at Dec. 31, 2022	Cash flows Increase (decrease)	Non-cash transaction Increase (decrease)	Balance as at Dec. 31, 2023
Long-term loan unsecured debenture	684,706,645.34	(42,927,090.75)	-	641,779,554.59
Lease liabilities	837,735,450.50	(350,775,116.69)	1,209,019,383.67	1,695,979,717.48
Debentures	1,249,161,154.56	(500,000,000.00)	(176,134.55)	748,985,020.01
Total	2,771,603,250.40	(893,702,207.44)	1,208,843,249.12	3,086,744,292.08

31. COMMITMENTS AND CONTINGENT LIABILITIES

31.1 Commitments of services contracts

As at December 31, 2024, the Company has 2 services contracts for the periods 1-2 years, the total rate of service charge of Baht 0.85 million per year.

31.2 Commitments of capital expenditure

As at December 31, 2024, the Company has the commitment about cloud data management development contracts, which the Company will be to pay under the both agreement in the separate financial statements in the amount of Baht 0.44 million (included VAT).

KRUNGTHAI CAR RENT AND LEASE PUBLIC COMPANY LIMITED AND ITS SUBSIDIARY
NOTES TO THE FINANCIAL STATEMENTS (CONT.)
DECEMBER 31, 2024

31.3 Guarantee

As at December 31, 2024, the Company has letters of guarantee issued by three local commercial bank for rental bidding guarantee in the amount of Baht 137.48 million and using electricity in the amount of Baht 0.19 million. (total guarantee of Baht 295 million).

And the subsidiary company has 2 letters of guarantee issued by a local commercial bank for using electricity, guarantee by fixed deposit of directors in the amount of Baht 0.14 million.

32. SEGMENT INFORMATION

Operating segment information is reported in a manner consistent with the internal reports that are regularly reviewed by the chief operating decision maker in order to make decisions about the allocation of resources to the segment and assess its performance.

The Company and its subsidiary, business operations involve 2 principal segments: (1) Car rental and (2) Used car distribution and its operations are mainly carried in the same geographic area in Thailand. The financial information by segments are classified by business activities as follows.

Business activities are classified by product segments of the Company and its subsidiary for the years ended December 31, 2024 and 2023 as follows:-

	Consolidated financial statements (Thousand Baht)					
	Car rent of operating		Used car distribution		Total	
	2024	2023	2024	2023	2024	2023
Revenues						
Income on car leases	1,354,166	1,300,645	-	-	1,354,166	1,300,645
Income on sale of cars	618,018	719,390	55,205	86,439	673,223	805,829
Total	1,972,184	2,020,035	55,205	86,439	2,027,389	2,106,474
Cost						
Cost of car leases	1,217,227	1,157,190	-	-	1,217,227	1,157,190
Cost of sales of cars	418,946	429,140	51,808	79,065	470,754	508,205
Total	1,636,173	1,586,330	51,808	79,065	1,687,981	1,665,395
Gross profit	336,011	433,705	3,397	7,374	339,408	441,079
<u>Segment revenues from service</u>						
Over time	1,354,166	1,300,645	-	-	1,354,166	1,300,645
Point in time	618,018	719,390	55,205	86,439	673,223	805,829
Total	1,972,184	2,020,035	55,205	86,439	2,027,389	2,106,474
<u>Total assets as of December 31,</u>						
Assets for leases - net	4,481,144	4,727,028	-	-	4,481,144	4,727,028
Fixed assets - net	2,413	2,020	162,954	164,407	165,367	166,427
Right-of-use asset - net	32,814	33,590	50,670	59,715	83,484	93,305
Intangible assets - net	1,034	13,553	1,920	1,251	2,954	14,804
Other assets	1,079,753	852,607	24,130	27,341	1,103,883	879,948
Total	5,597,158	5,628,798	239,674	252,714	5,836,832	5,881,512

KRUNGTHAI CAR RENT AND LEASE PUBLIC COMPANY LIMITED AND ITS SUBSIDIARY
NOTES TO THE FINANCIAL STATEMENTS (CONT.)
DECEMBER 31, 2024

Major customers

In 2024 and 2023, the Company and its subsidiary have no major customer (with revenue of 10 percent or more of an entity's revenue).

33. DISCLOSURE OF FINANCIAL INSTRUMENTS

33.1 Risk management

The Company and its subsidiary manage their financial risk exposure on financial assets and financial liabilities in the normal business by its internal management and control system. The management continually monitors the Company's and its subsidiary's risk management process to ensure that an appropriate balance between risk and control is achieved.

33.2 Credit risk

The Company and its subsidiary are exposed to credit risk primarily relating to trade and other receivable, cash at bank and other financial instruments. The management of the Company and its subsidiary manage this risk by establishing appropriate credit control policies and procedures. Therefore, it does not expect to incur material losses from debt collection more than the amount already provided in the allowance for doubtful accounts.

33.3 Interest rate risk

The Company and its subsidiary are exposed to interest rate risk that relates primarily to cash and cash equivalents, cash at banks using for guarantee, bank overdrafts and short-term loans from financial institutions, Long-term loans from financial institutions, leases liabilities and Employee benefit obligations. Since most of the Company's financial assets and financial liabilities carry floating interest rates or have fixed interest rates, which are close to the market rates, the interest rate risk is low.

As at December 31, 2024 and 2023, the significant financial assets and financial liabilities (part of these are under derivative instruments as described in Note 19) classified by types of interest rates were as follows:

KRUNGTHAI CAR RENT AND LEASE PUBLIC COMPANY LIMITED AND ITS SUBSIDIARY
NOTES TO THE FINANCIAL STATEMENTS (CONT.)
DECEMBER 31, 2024

	2024 (Baht)				
	Consolidated financial statements				Effective
	Floating	Fixed	No interest	Total	Interest rate
	interest rate	interest rate			(% per annum)
<u>Financial assets</u>					
Cash and cash equivalents	51,737,328.37	21,400.50	348,815.46	52,107,544.33	0.40 - 0.95
Trade and other current receivables	-	-	208,323,742.99	208,323,742.99	-
Receivables under finance lease contracts	-	24,893,970.83	-	24,893,970.83	9.30
Cash at banks using for guarantee	-	50,000,000.00	-	50,000,000.00	0.75 - 1.15
<u>Financial liabilities</u>					
Trade and other current payables	-	-	74,528,783.25	74,528,783.25	-
Long-term loans from financial institutions	370,315,701.58	200,976,370.33	-	571,292,071.91	MLR, Fixed
Lease liabilities	-	1,783,695,755.84	-	1,783,695,755.84	2.48 - 4.83
Debenture	-	749,520,168.83	-	749,520,168.83	2.32 - 4.23
	2023 (Baht)				
	Consolidated financial statements				Effective
	Floating	Fixed	No interest	Total	Interest rate
	interest rate	interest rate			(% per annum)
<u>Financial assets</u>					
Cash and cash equivalents	56,863,717.51	21,199.86	1,723,937.08	58,608,854.45	0.20 - 0.95
Trade and other current receivables	-	-	166,708,119.15	166,708,119.15	-
Receivables under finance lease contracts	-	52,160,386.20	-	52,160,386.20	9.30 - 10.02
Other current financial assets	-	-	223,192.11	223,192.11	-
Cash at banks using for guarantee	-	50,000,000.00	-	50,000,000.00	0.75
<u>Financial liabilities</u>					
Trade and other current payables	-	-	70,342,807.01	70,342,807.01	-
Long-term loans from financial institutions	363,425,135.91	278,354,418.68	-	641,779,554.59	MLR, Fixed
Lease liabilities	-	1,760,849,694.43	-	1,760,849,694.43	2.48 - 4.83
Debenture	-	748,985,020.01	-	748,985,020.01	2.23 - 4.23

KRUNGTHAI CAR RENT AND LEASE PUBLIC COMPANY LIMITED AND ITS SUBSIDIARY
NOTES TO THE FINANCIAL STATEMENTS (CONT.)
DECEMBER 31, 2024

	2024 (Baht)				
	Separate financial statements				Effective
	Floating	Fixed	No interest	Total	Interest rate
	interest rate	interest rate			(% per annum)
<u>Financial assets</u>					
Cash and cash equivalents	51,389,286.14	21,400.50	407,521.72	51,818,208.36	0.40 - 0.95
Trade and other current receivables	-	-	205,967,104.97	205,967,104.97	-
Receivables under finance lease contracts	-	24,893,970.83	-	24,893,970.83	9.30
Cash at banks using for guarantee	-	50,000,000.00	-	50,000,000.00	0.75 - 1.15
<u>Financial liabilities</u>					
Trade and other current payables	-	-	142,602,005.09	142,602,005.09	-
Long-term loans from financial institutions	370,315,701.58	200,976,370.33	-	571,292,071.91	MLR, Fixed
Lease liabilities	-	1,727,381,481.00	-	1,727,381,481.00	2.79 - 3.14
Debenture	-	749,520,168.83	-	749,520,168.83	2.32 - 4.23
	2023 (Baht)				
	Separate financial statements				Effective
	Floating	Fixed	No interest	Total	Interest rate
	interest rate	interest rate			(% per annum)
<u>Financial assets</u>					
Cash and cash equivalents	56,863,717.51	21,199.86	1,434,616.01	58,319,533.38	0.20 - 0.95
Trade and other current receivables	-	-	163,606,730.03	163,606,730.03	-
Receivables under finance lease contracts	-	52,160,386.20	-	52,160,386.20	9.30 - 10.02
Other current financial assets	-	-	223,192.11	223,192.11	-
Cash at banks using for guarantee	-	50,000,000.00	-	50,000,000.00	0.75
<u>Financial liabilities</u>					
Trade and other current payables	-	-	129,468,266.25	129,468,266.25	-
Long-term loans from financial institutions	363,425,135.91	278,354,418.68	-	641,779,554.59	MLR, Fixed
Lease liabilities	-	1,695,979,717.48	-	1,695,979,717.48	2.79 - 3.14
Debenture	-	748,985,020.01	-	748,985,020.01	2.23 - 4.23

Interest rate swap contracts

As at December 31, 2024, the Company had the interest rate swap agreements designated as hedging instruments with a notional amount of Baht 300 million whereby the Company receives a variable rate equal to THOR plus margin of interest as per disclosed in Note 19 to the consolidated financial statements and pays interest at a fixed rate.

KRUNGTHAI CAR RENT AND LEASE PUBLIC COMPANY LIMITED AND ITS SUBSIDIARY
NOTES TO THE FINANCIAL STATEMENTS (CONT.)
DECEMBER 31, 2024

There is an economic relationship between the hedged item and the hedging instrument as the terms of the interest rate swap match the terms of the fixed rate debentures (i.e., notional amount, maturity, payment and reset dates). The Company tested the hedge effectiveness by comparing the changes in the fair value of the hedging instruments against the changes in fair value of the hedged items attributable to the hedged risks.

The main source of hedge ineffectiveness in these hedge relationships is the effect of the counterparty and the Company own credit risk on the fair value of the interest rate swap contracts, which is not reflected in the fair value of the hedged item attributable to the change in interest rates. No other sources of ineffectiveness emerged from these hedging relationships.

As at December 31, 2024 and 2023, the nominal and carrying amounts of the derivative financial instruments designated in existing hedging relationships in the consolidated and separate financial statements are follow:

	Type of hedge	Hedging instruments		Carrying amount of	Maturity date	Interest swap rate received (percent)	Interest swap rate paid (percent)
		Derivative	Contractual amount (Baht)	hedging instruments Liabilities (Baht)			
2024	Cash flow hedge	Interest rate swap transaction agreement	91,750,000.00	93,631,770.42	December 2028	THOR+1.03%	FIXED 4.05
					January 2029	THOR+1.05%	FIXED 4.08
					March 2029	THOR+1.20%	FIXED 3.60
2023	Cash flow hedge	Interest rate swap transaction agreement	5,000,000.00	5,107,676.86	December 2028	THOR+1.03%	FIXED 4.05

The total amount of losses from financial instruments recognized in other comprehensive income for the year ended December 31, 2024 and 2023, in the consolidated and separate financial statements are as follows:

	Type of hedge	Change in the fair value of the hedge items for determining ineffectiveness (Baht)	Presentation of the hedged items in the statement of financial position
2024	Cash flow hedge	(1,881,770.42)	Financial liabilities
2023	Cash flow hedge	(107,676.86)	Financial liabilities

33.4 Fair values of financial instruments

Since the majority of the Company and its subsidiary financial instruments are classified as short-term or carrying interest at rates close to the market interest rates, therefore, the Company and its subsidiary estimate the fair value of financial instruments to be close to the book value stated in the statement of financial position except for the bonds which have a summary of book value and fair value comparisons as follows:

KRUNGTHAI CAR RENT AND LEASE PUBLIC COMPANY LIMITED AND ITS SUBSIDIARY
NOTES TO THE FINANCIAL STATEMENTS (CONT.)

DECEMBER 31, 2024

2024 (Baht)				
Consolidated financial statements				
	Fair value	FVPL	Amortized cost	Total
- Derivatives				
<u>Financial assets</u>				
Cash and cash equivalents	-	-	52,107,544.33	52,107,544.33
Trade and other current receivables	-	-	208,323,742.99	208,323,742.99
Receivables under finance lease contracts	-	-	24,893,970.83	24,893,970.83
Fixed deposit using for guarantee	-	-	50,000,000.00	50,000,000.00
	-	-	335,325,258.15	335,325,258.15
<u>Financial liabilities</u>				
Trade and other current payables	-	-	74,528,783.25	74,528,783.25
Accounts payable-purchase assets for leases	-	-	56,852,138.99	56,852,138.99
Long-term loans from financial institutions	-	-	571,292,071.91	571,292,071.91
Lease liabilities	-	-	1,783,695,755.84	1,783,695,755.84
Debentures	-	-	749,520,168.83	749,520,168.83
Derivative liabilities	1,881,770.42	-	-	1,881,770.42
Deposits for car lease from clients	-	-	123,483,339.32	123,483,339.32
	1,881,770.42	-	3,359,372,258.14	3,361,254,028.56

2023 (Baht)				
Consolidated financial statements				
	Fair value	FVPL	Amortized cost	Total
- Derivatives				
<u>Financial assets</u>				
Cash and cash equivalents	-	-	58,608,854.45	58,608,854.45
Trade and other current receivables	-	-	166,708,119.15	166,708,119.15
Receivables under finance lease contracts	-	-	52,160,386.20	52,160,386.20
Other current financial assets	-	223,192.11	-	223,192.11
Fixed deposit using for guarantee	-	-	50,000,000.00	50,000,000.00
	-	223,192.11	327,477,359.80	327,700,551.91

KRUNGTHAI CAR RENT AND LEASE PUBLIC COMPANY LIMITED AND ITS SUBSIDIARY
NOTES TO THE FINANCIAL STATEMENTS (CONT.)
DECEMBER 31, 2024

	2023 (Baht)			
	Consolidated financial statements			
	Fair value	FVPL	Amortized cost	Total
	- Derivatives			
<u>Financial liabilities</u>				
Trade and other current payables	-	-	70,342,807.01	70,342,807.01
Accounts payable-purchase assets for leases	-	-	76,790,754.37	76,790,754.37
Long-term loans from financial institutions	-	-	641,779,554.59	641,779,554.59
Lease liabilities	-	-	1,760,849,694.43	1,760,849,694.43
Debentures	-	-	748,985,020.01	748,985,020.01
Derivative liabilities	107,676.86	-	-	107,676.86
Deposits for car lease from clients	-	-	159,388,540.82	159,388,540.82
	<u>107,676.86</u>	<u>-</u>	<u>3,458,136,371.23</u>	<u>3,458,244,048.09</u>
	2024 (Baht)			
	Separate financial statements			
	Fair value	FVPL	Amortized cost	Total
	- Derivatives			
<u>Financial assets</u>				
Cash and cash equivalents	-	-	51,818,208.36	51,818,208.36
Trade and other current receivables	-	-	205,967,104.97	205,967,104.97
Receivables under finance lease contracts	-	-	24,893,970.83	24,893,970.83
Fixed deposit using for guarantee	-	-	50,000,000.00	50,000,000.00
	<u>-</u>	<u>-</u>	<u>332,679,284.16</u>	<u>332,679,284.16</u>
<u>Financial liabilities</u>				
Trade and other current payables	-	-	142,602,005.09	142,602,005.09
Accounts payable-purchase assets for leases	-	-	56,852,138.99	56,852,138.99
Long-term loans from financial institutions	-	-	571,292,071.91	571,292,071.91
Lease liabilities	-	-	1,727,381,481.00	1,727,381,481.00
Debentures	-	-	749,520,168.83	749,520,168.83
Derivative liabilities	1,881,770.42	-	-	1,881,770.42
Deposits for car lease from clients	-	-	123,483,339.32	123,483,339.32
	<u>1,881,770.42</u>	<u>-</u>	<u>3,371,131,205.14</u>	<u>3,373,012,975.56</u>

KRUNGTHAI CAR RENT AND LEASE PUBLIC COMPANY LIMITED AND ITS SUBSIDIARY
NOTES TO THE FINANCIAL STATEMENTS (CONT.)
DECEMBER 31, 2024

	2023 (Baht)			
	Separate financial statements			
	Fair value - Derivatives	FVPL	Amortized cost	Total
<u>Financial assets</u>				
Cash and cash equivalents	-	-	58,319,533.38	58,319,533.38
Trade and other current receivables	-	-	163,606,730.03	163,606,730.03
Receivables under finance lease contracts	-	-	52,160,386.20	52,160,386.20
Other current financial assets	-	223,192.11	-	223,192.11
Fixed deposit using for guarantee	-	-	50,000,000.00	50,000,000.00
	-	223,192.11	324,086,649.61	324,309,841.72
<u>Financial liabilities</u>				
Trade and other current payables	-	-	129,468,266.25	129,468,266.25
Accounts payable-purchase assets for leases	-	-	76,790,754.37	76,790,754.37
Long-term loans from financial institutions	-	-	641,779,554.59	641,779,554.59
Lease liabilities	-	-	1,695,979,717.48	1,695,979,717.48
Debentures	-	-	748,985,020.01	748,985,020.01
Derivative liabilities	107,676.86	-	-	107,676.86
Deposits for car lease from clients	-	-	159,388,540.82	159,388,540.82
	107,676.86	-	3,452,391,853.52	3,452,499,530.38

Financial assets mandatorily measured at FVPL as at December 31, 2024 and 2023, as following:

	Baht	
	Consolidated/Separate financial statements	
	2024	2023
<u>Other current financial assets</u>		
Mutual funds	-	223,192.11
Total Other current financial assets	-	223,192.11

33.5 Fair value hierarchy

As at December 31, 2024 and 2023, the Company had the following assets and liabilities that were measured at fair value using different levels of inputs as follows :-

	2024			
	Consolidated/Separate financial statements			
	Level 1	Level 2	Level 3	Total
Financial liabilities measured at fair value				
Other non-current financial liabilities				
- Derivative liabilities	-	1,881,770.42	-	1,881,770.42

KRUNGTHAI CAR RENT AND LEASE PUBLIC COMPANY LIMITED AND ITS SUBSIDIARY
NOTES TO THE FINANCIAL STATEMENTS (CONT.)
DECEMBER 31, 2024

	2023			
	Consolidated/Separate financial statements			
	Level 1	Level 2	Level 3	Total
Financial assets measured at fair value				
Other current financial assets				
- Mutual funds	-	223,192.11	-	223,192.11
Financial liabilities measured at fair value				
Other non-current financial liabilities	-	107,676.86	-	107,676.86
- Derivative liabilities				

During the current year, there were no transfers within the fair value hierarchy.

Valuation techniques and inputs for Level 2 valuations

The fair value of investments in investment units which are not listed on the Stock Exchange of Thailand, is determined by using the net assets value per unit as announced by the fund managers.

The fair value of interest rate swap contracts were calculated using the rates quoted by the Company and its subsidiary's and bankers which were based on market conditions existing at the statement of financial position date.

34. CAPITAL MANAGEMENT

The primary objective of capital management of the Company and its subsidiary are to ensure that it has an appropriate financial structure and preserves the ability to continue its business as a going concern.

According to the statement of financial position as at December 31, 2024, the Company and its subsidiary debt-to-equity ratio was 1.40:1 (December 31, 2023 : 1.47:1) and the Company's was 1.53:1 (December 31, 2021 : 1.60:1).

NOTES TO THE FINANCIAL STATEMENTS (CONT.)

DECEMBER 31, 2024

35. RECLASSIFICATION

Certain accounts in the 2023 financial statements have been reclassified to conform to the current year's classification, without any effect to the previously reported profit (loss) or shareholder's equity.

The reclassifications are as follow:

	Baht		
	Consolidated financial statements		
	Before Reclassification	Reclassification Increase (decrease)	After Reclassification
<u>Statement of financial position</u>			
As at December 31, 2023			
Accrued income tax	-	20,930.80	20,930.80
Other current liabilities	11,289,257.12	(20,930.80)	11,268,326.32
<u>Statement of comprehensive income</u>			
For the year ended December 31, 2023			
Interest income from finance lease contracts	-	2,852,742.61	2,852,742.61
Other income	65,569,689.12	(2,852,742.61)	62,716,946.51
	Baht		
	Separate financial statements		
	Before Reclassification	Reclassification Increase (decrease)	After Reclassification
<u>Statement of comprehensive income</u>			
For the year ended December 31, 2023			
Interest income from finance lease contracts	-	2,852,742.61	2,852,742.61
Other income	37,043,236.29	(2,852,742.61)	34,190,493.68

36. EVENT AFTER THE REPORTING PERIOD

At the Board of Directors' meeting of the Company held on February 26, 2025, the directors approved to pay dividends for Baht 0.19 per share in the amount of Baht 47.50 million, from 2024 operations. The interim dividends were paid on September 2024 for Baht 0.08 per share, amount of Baht 20 million. And the remaining is Baht 0.11 per share, in the amount of Baht 27.50 million, will be pay within May 2025 subject to approval by the Annual General Meeting of Shareholders of the Company.

37. APPROVAL OF FINANCIAL STATEMENTS

These financial statements were authorized for issue by the Board of Directors of the Company on February 26, 2025.